Q-pack & PET

Erik Frimout



At the heart of everything we do.....

Central in the Interbrew's Values: Consumers come first

CAMPON





Consumers are at the heart of everything we do.

We uncover and activate superior consumer insights and partner with our customers to build enduring brands.



Our consumer looks for convenient packaging ...

Returnable packaging

Breakable

Once open, always open

Bottle property of brewery

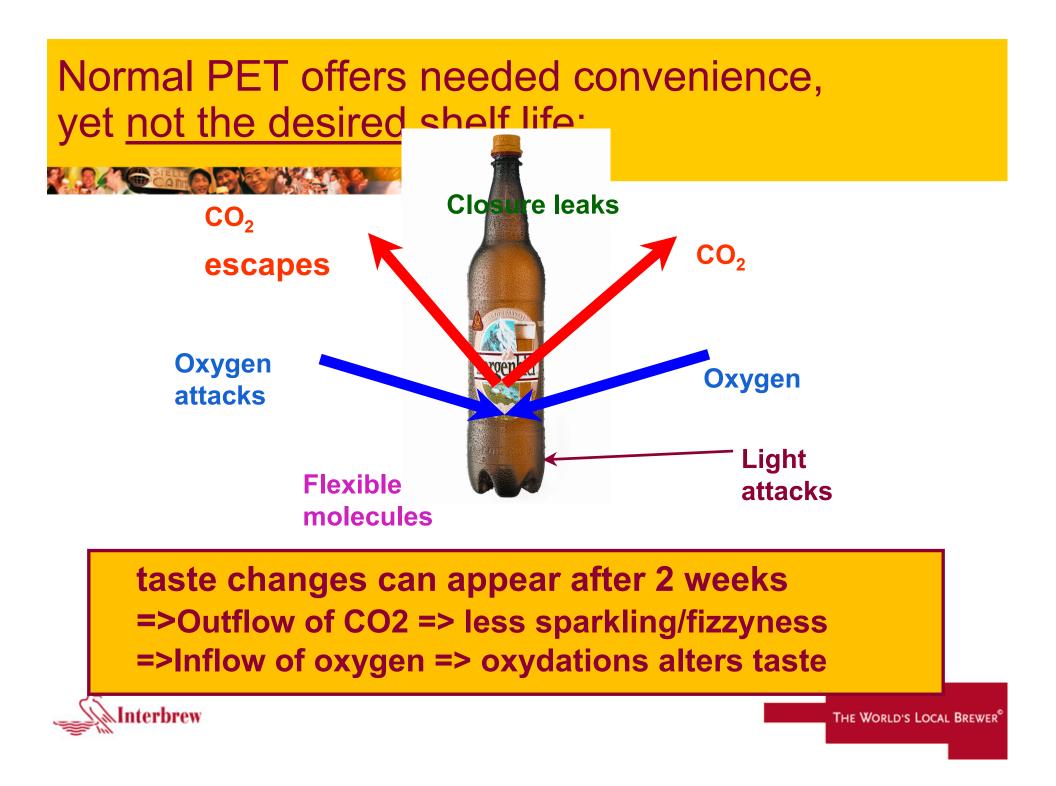
Glass is heavy

Adequate sizing

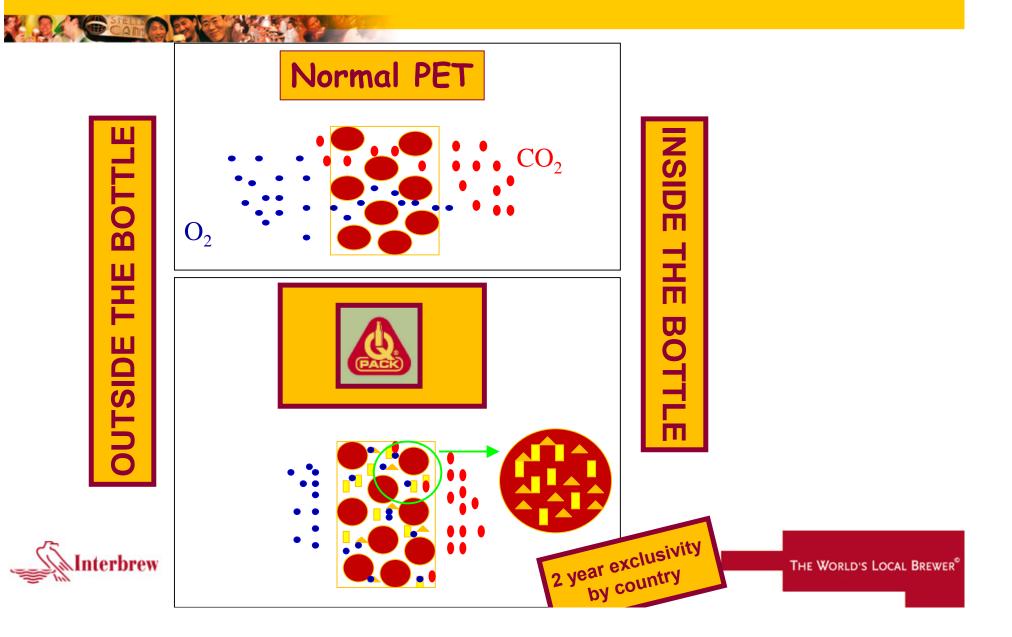
петотем

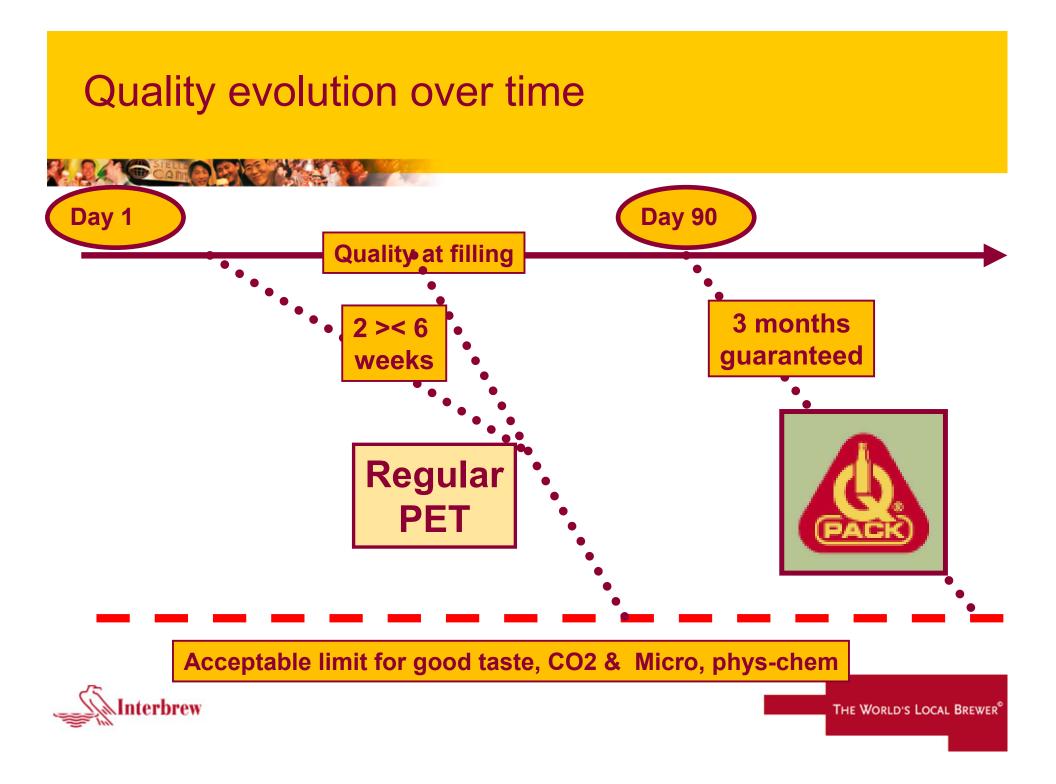
One way packaging Unbreakable Reclosable No deposit Light weight Fixed sizes

... provided that taste and quality are according expectations



Monolayer barrier enhanced solution





Customers appreciate PET, yet even more

- One way packaging
- Unbreakable
- No deposit

CAM AS SA

- Light weight
- No crates

- => no hassle with empties
- => less losses
- => less capital intensive
- => more delivery capacity
- => higher logistic efficiencies



 $\Rightarrow \text{Higher margins \& profit} \\\Rightarrow \text{Longer shelf life}$



Consumers pay 20 to 30% more for



than beer bottled in returnable glass.





Full range of adequate sizes in 1 copyrighted shape

250 ml 200 ml 150 ml 100ml 75ml 66ml 50ml







Cames

Multipacks: full color branding with handle









Camo Camo Casada a Casada









CAMOR

Strong POS materials, communicating key benefits









kamenitza



Sticker









LOCAL BREWER®







CAN









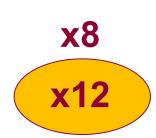
PET Segment share of total beermarket:

2001: 0,8% -> 2003: **6,1%**

Increase of sales 2003 vs. 2001:

Segment volume:

Interbrew volume:







2003 vs. 2001

Total ITW CE volume: + 590.000 HI <u>Of which PET/Qpack: + 444.000 HI (=75%)</u>

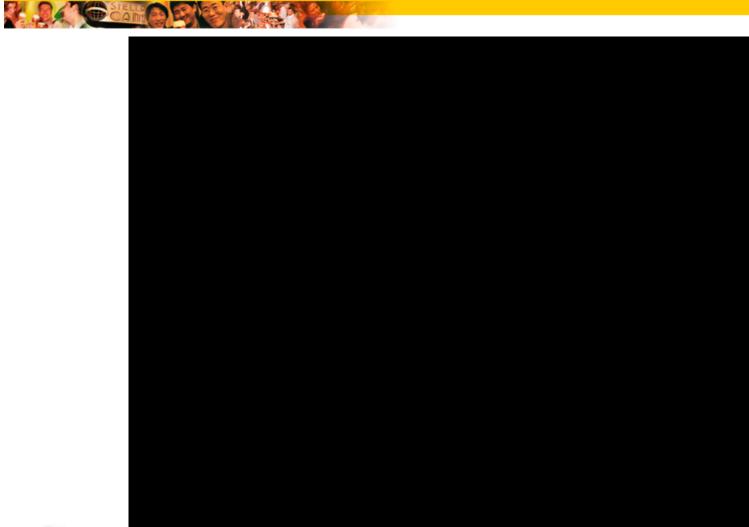


And we are only at the start of a journey valued by our consumers, when comparing with softdrinks

- Adequate sizings
- Specific shapes
- Colours
- Transparancy
- Promotional offers
- Multipack's
- → Etc.



"German Institute guarantee"

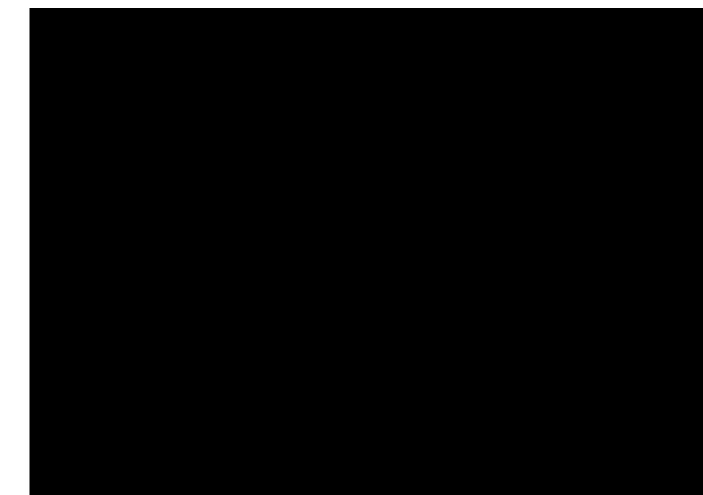




Qpack TVC Hungary

Interprew

Qpack TVC Czech Republic





A BA CAMO BA

RLD'S LOCAL BREWER®

Global brands





The consumer recognizes different segments above core lager

Segmentation Price ranges <u>Size</u> International specialty beers > 180 1 Super premium beers > 130 4 **Premium beers** 110 >< 130 4 **Core lagers** 90 >< 110 70 Value lagers 75 >< 90 7 **Price lagers** < 75 4

(exceptions for certain markets)

Came



INTB exploits fully it's portfolio answering different needs



Came S



Sophisticated Super Premium European Lager

Germany's N° 1 exported beer





Stella Artois & Beck's are complementary brand personalities





A Stell O Stell O S

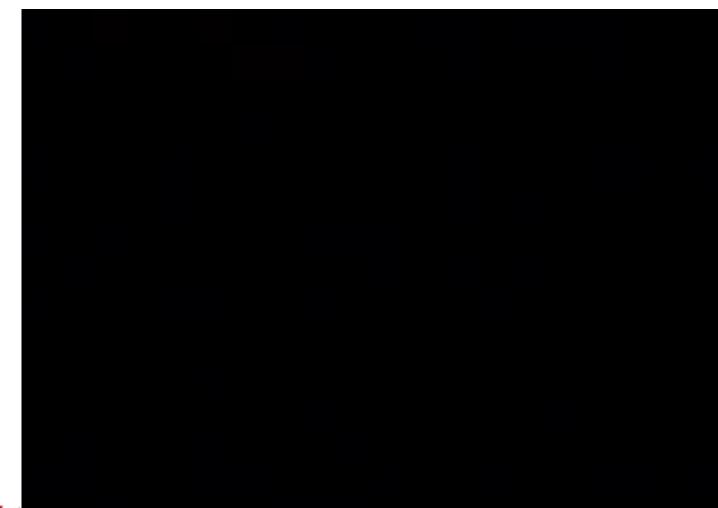
bottles



Interbrew

ie World's Local Brewer[©]

Stella Artois TVC flowers Croatia



Ant

A DA CO STELL O BASA

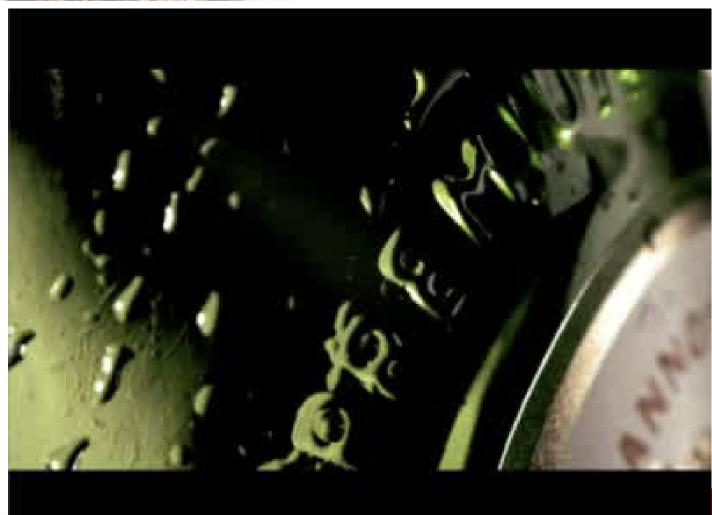
he World's Local Brewer®

Stella Artois TVC Monet Hungary





Stella Artois TVC new bottle Croatia



<u>_____</u>Int

A SA CAMO

TVC Beck's Romania

Each drop from this bottle of Beck's is: A) Obtained only from natural ingredients

- B) Produced with German precision
- C) Extra round for full of flavor



TVC Beck's Romania





World's Local Brewer®

S.A. & Beck's are sytematically rolled out through brewing licenses

	Stella Artois	Beck's
Bosnia	1998	2004
Bulgaria	1998	2004
Croatia	1996	2004
Czech R	2000	TBD
Hungary	1994	2004
Romania	1996	2003
Serbia/Mngro	1997	TBD



Camp Res Ale

Beck's & S.A. volumes total CE (moving annual total)

HI 700000 Beck's 600000 **Stella Artois** 500000 400000 300000 200000 100000 0 12-01 6 12-02 6 12-03



A CAMO

Romania 2003: Beck's on top of Stella Artois

700 +15% 600 Beck's 500 400 Stella 300 Stella **Artois Artois** 200 100 0 2002 2003



Hoegaarden, Leffe, Belle Vue

Segments still "underdeveloped" compared to Western Europe

 INTB specialty brands have over 50% segment/share

 Early entry guarantees advantage in the mid/long term

