

Rob McCarthy VP – Bud Light



Bud Light Mega Family





Bud Light will grow share of beer and share of throat in the US

1 Bud Light Mega Strategy is Working

2 Connecting with Millennials

(3) Unmatched Portfolio of Properties & Assets



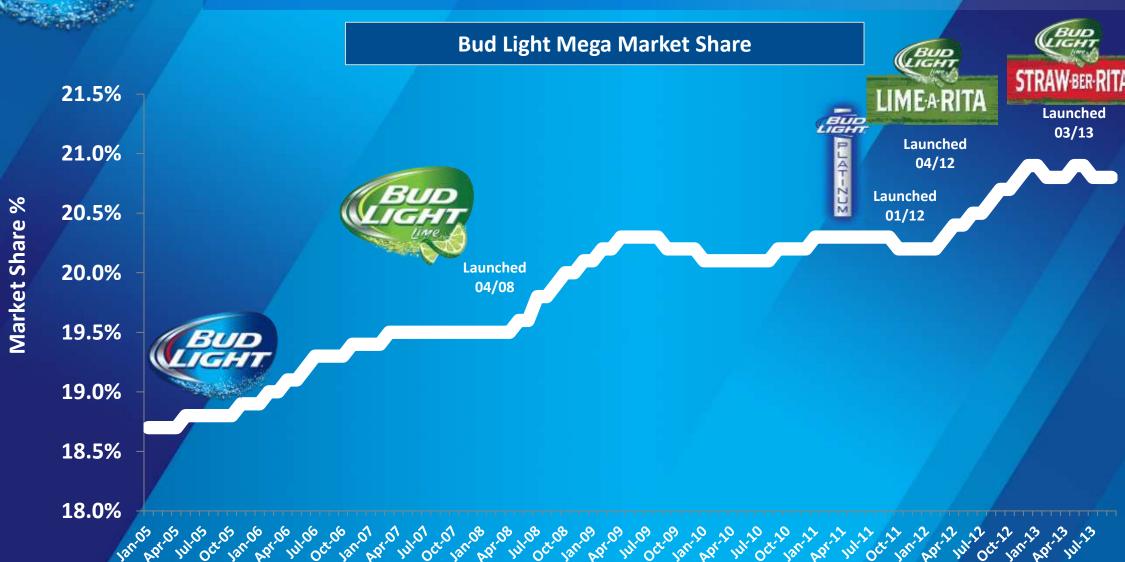
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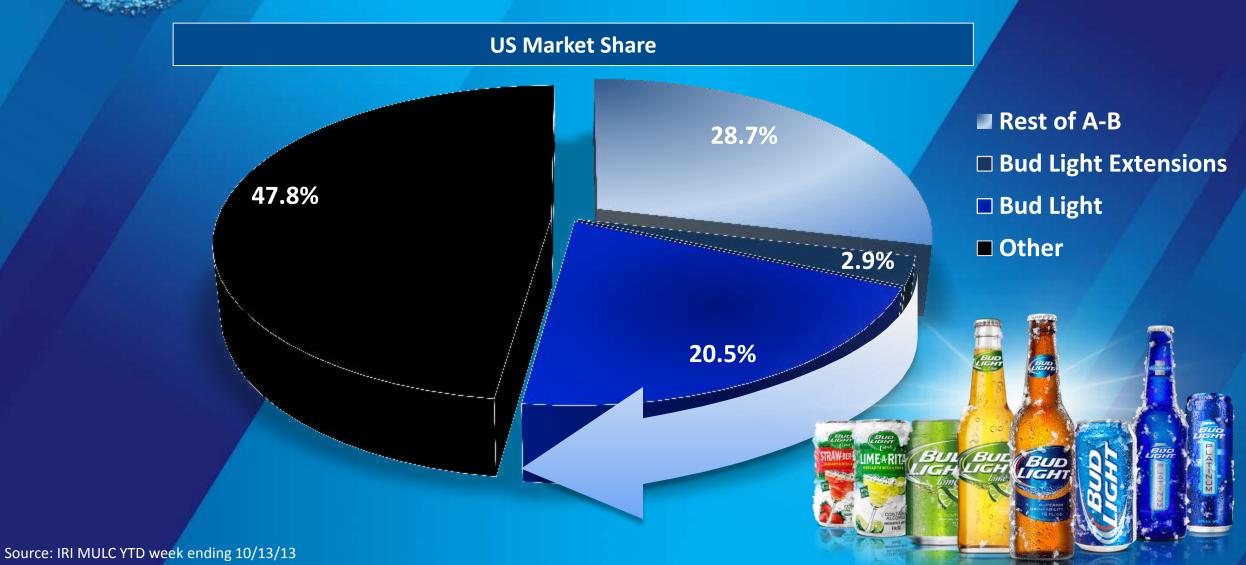
Bud Light Mega Strategy is working



Source: Internal Industry Estimates YTD Sept 2013



Bud Light #1 Beer in America





More people call Bud Light brands their "favorite" today than ever before

Bud Light (Mega) Favorite Brand







+ 3% vs 2012



Platinum & the Ritas most successful launches each of past two years

Dollar Share Growth





Platinum created a "new segment in beer" and the Ritas created a "category of their own"

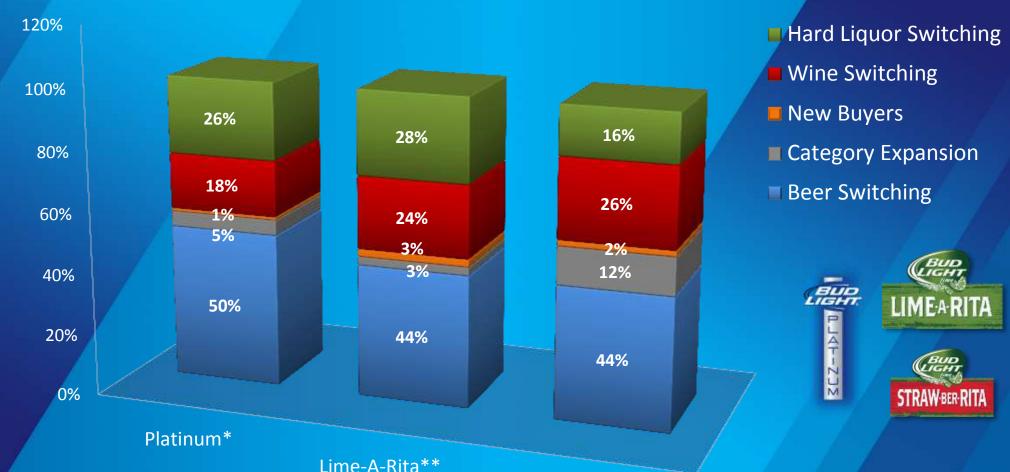


PREMIUM PLUS





Platinum & the Rita's represent the most successful launches of 2012 and 2013



^{*}Source: IRI Consumer Network Panel, TUS All Outlets, 17 Weeks Ending 5/20/2012.

^{**}Source: IRI Consumer Network Panel, TUS All Outlets, 52 Weeks Ending 3/17/2013 vs. YAG

^{***}Source: IRI Consumer Network Panel, TUS All Outlets, 17 Weeks Ending 7/21/2013 vs. YAG



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Bud Light became the Nation's most popular brand by always connecting with 21-27 year olds

BABY BOOMERS

GENERATION X

MILLENNIALS









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Today, Bud Light remains the #1 Favorite Brand among Consumers ages 21-27





For much of 2013, we conducted significant consumer research to identify the best way to evolve our strategy





Research confirmed that Millennials EXPECT Bud Light to lead beer advertising to a new place









Bud Light has the most enviable set of properties and assets in Sports & Music to activate behind















NFL remains an amazing property. Bridges across all demographics, including 180 Million plus fans.



#1

Sport in America with 181MM fans

200

Hours per season:
The amount of time the average fan engages with the NFL

Top
8 of 10

NFL programs accounted for 8 of the 10 most-watched TV shows in 2012





181
Million
Fans



Bud Light Hotel, in year 5, will be the best yet





Bud Light Hotel remains THE hottest ticket in NY





Bigger than previous **Bud Light Hotels**

Guests

4 days and 5 Nights of the Hottest Parties

Pandora, EA Sports, Pepsi currently signed More in advanced discussions



54 million Earned Media Impressions in the four days after our PR announcement

Cruise ship to become 'Bud Light Hotel' for Super Bowl

Gerw Stown, USA TODAY 12:30 pm 232 November 3, 2013

ransfooted into a Bud Light-Tremed hole! - If only

As USA TODAY's Laura Petrecca today reveals in









And the aluminum bottle shape we've developed is resonating with consumers



MORE REFRESHING
SHAPE



MORE MODERN SHAPE



MORE INNOVATIVE SHAPE



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