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Certain statements contained in these presentations that are not statements of historical fact constitute forward-looking statements, notwithstanding that such statements are not specifically identified. In addition, certain statements may be contained in the future filings of the Company with the competent securities regulators or other authorities, in press releases, and in oral and written statements made by or with the approval of the Company that are not statements of historical fact and constitute forward-looking statements.

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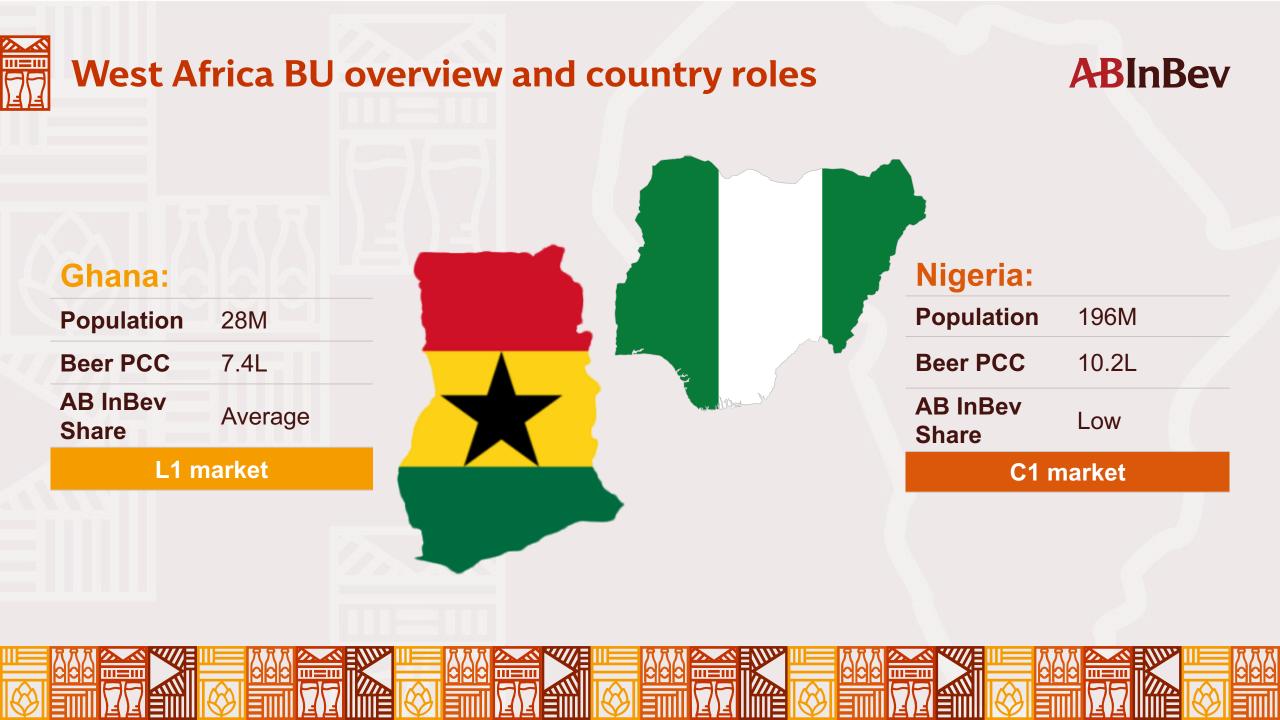
ABInBev ANNABELLE DEGROOT

BU President West Africa



- Born in Kitwe, Zambia
- 10 years in our company

• I'm proud to be leading the way for women in our industry







Why are we betting on Nigeria?





410M People

...concentrated in high density urban areas



...and there will be a large emerging LDA population

22.7M LDA population (2018)

Source: World Bank

Working minutes to buy a Core beer	Nigeria
High	19
Mid-High	44
Low-Mid	72
Low	140

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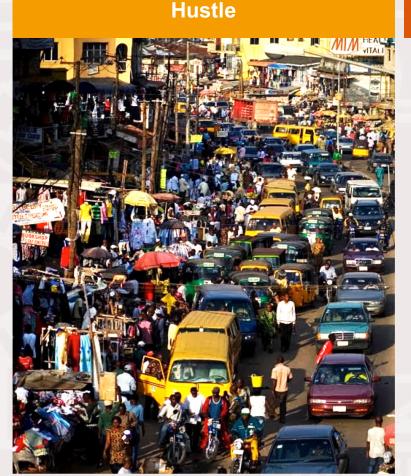
PREMIUM LAGER

AND BERKA

HERO

Middle & upper class population in 2018

Hustle, resilience and digital entrepreneurship **ABInBev**



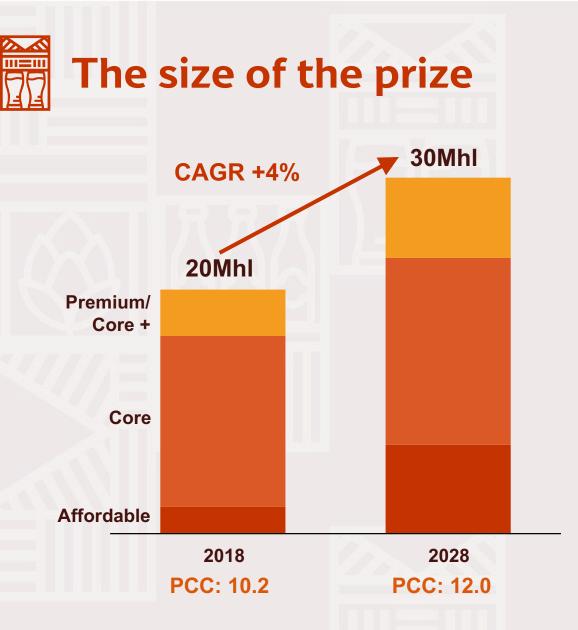
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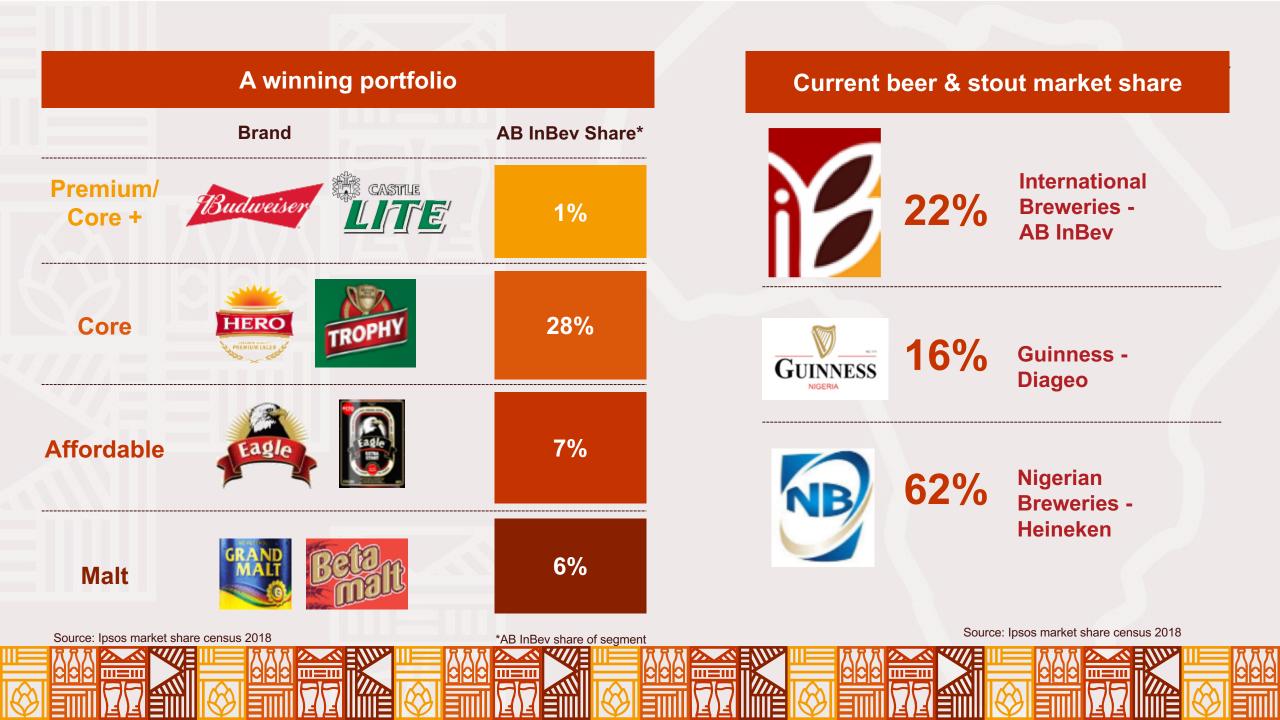
Source: Ipsos market share census 2018



What is our objective in Nigeria?







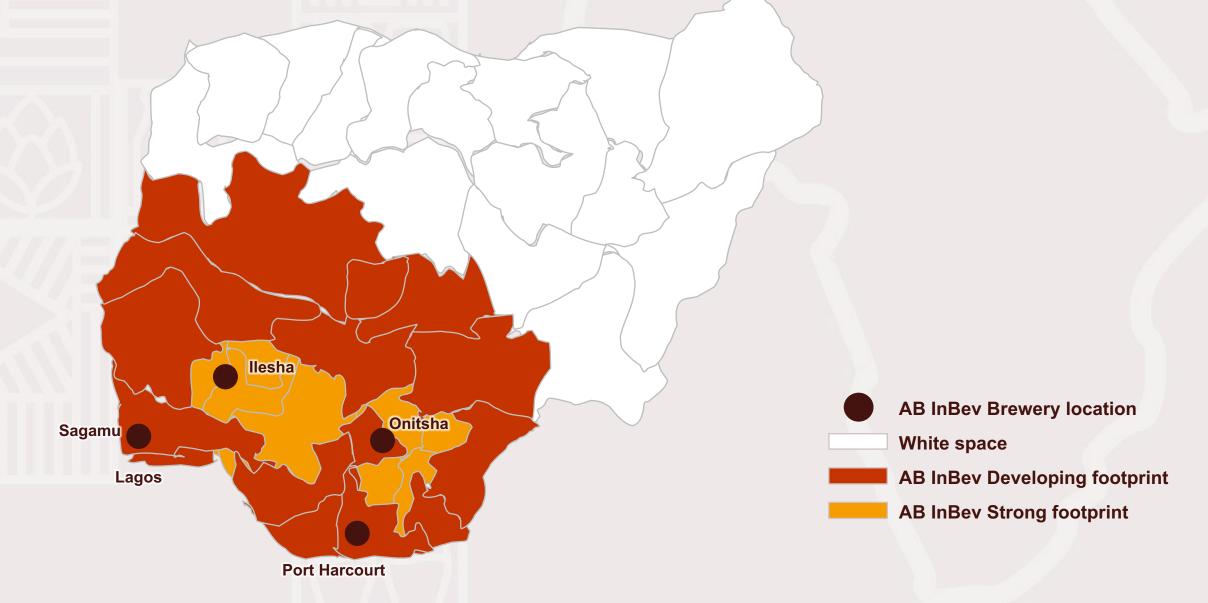
One Nigeria, One future

Change is happening in Nigeria and it's bringing us all closer together to create one team with one dream. It's the transition to One Nigeria.



Route to market & national distribution

ABInBev









RAISE A TROPHY YES WE CAN

TROPHY

-NO SUGAR

ADDED

TOAST TO THE MAN OF HONOUR

TROPHY

HONOURABLE

-NO-

SUGAR

ADDED



Brewed with Honour

Brewed with Honour



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KING OF BEERS.







FREBUD FOR EVERY NIGERIAN.COM #LIGHTUPTHEODDS

and should also be have a set



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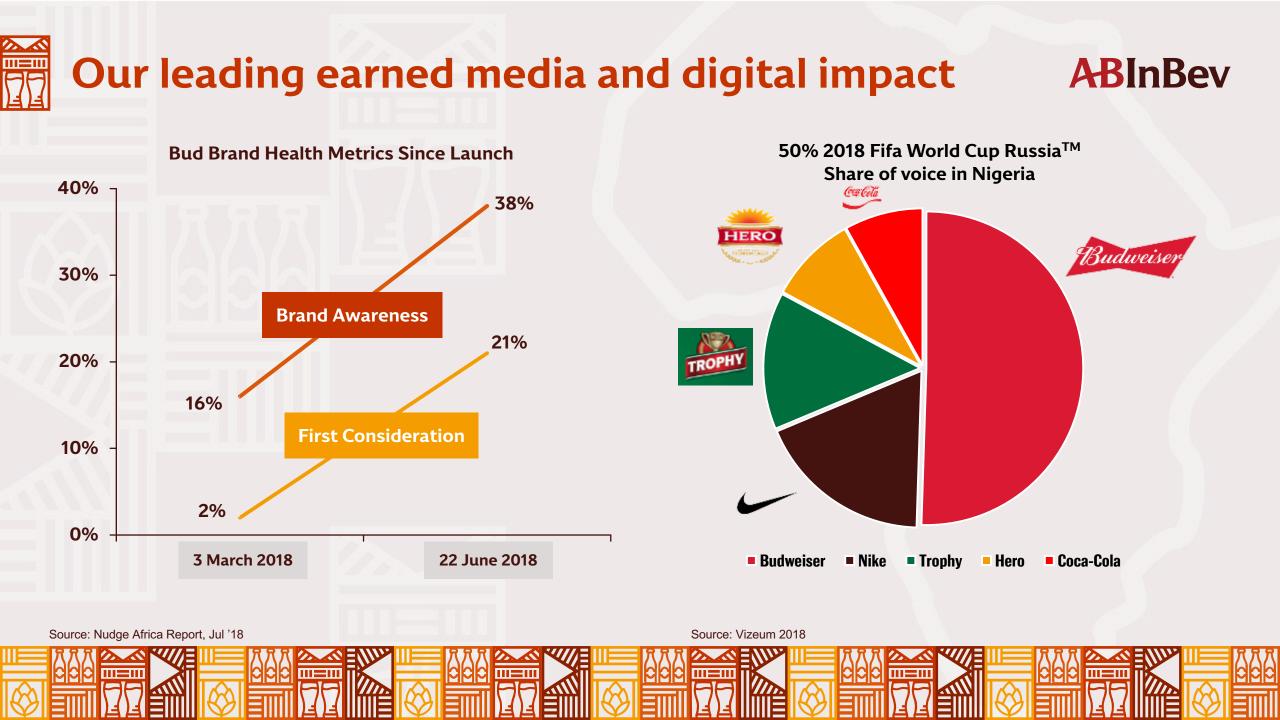
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Source: Ipsos market share census 2018

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The start of an ambitious journey





