

## PRESS RELEASE

# Interbrew reports strong results for 2001

Brussels, 13 March 2002

Today Interbrew, *The World's Local Brewer*<sup>®</sup>, published its 2001 results. Compared to the figures reported for 2000, net after-tax profits before extraordinary results increased 65% to €537 million (including Bass Brewers' UK beer business). EBITDA increased 28% to €1,533 million, with organic growth exceeding Interbrew's 8% target. Earnings per share before goodwill amortisation increased 19% to €1.44, well exceeding the 12% target. Interbrew intends to pay a dividend of €0.29, up 38% on 2000. Interbrew's results, its sound financial structure and the successful execution of its strategy provide a solid basis for continued value creation for shareholders. Interbrew confirms its long-term target of double-digit average annual growth in EPS before goodwill between 2000 and 2004.

### Interbrew fully IAS compliant as of 2001

As announced at the time of the IPO, Interbrew is now reporting its financial results under International Accounting Standards (IAS). In order to allow full transparency and comparison with last year's results, the table below provides Interbrew's consolidated key figures, fully IAS compliant for 2001 and restated to IAS for 2000.

The auditors have confirmed that their audit work, which has substantially been completed, did not reveal any significant changes to be made to the financial information, included in the press release.

### Consolidated key figures, including Bass UK

	2000 as reported (1)	2000 IAS restated (2)	2001 IAS compliant (3)	Δ % (2)(3)
Volume <sup>(1)</sup>	69.8	69.8	90.2	29.2
Net turnover <sup>(2) (3)</sup>	5,657	5,657	7,303	29.1
EBITDA <sup>(3)</sup>	1,199	1,156	1,533	32.6
EBIT <sup>(3)</sup>	644	533	884	65.8
Net profit <sup>(3) (4)</sup>	325	271	537	98.2
EPS <sup>(5)</sup>	1.21	1.04	1.44	38.5
ROIC (%)	11.7	11.4	11.4	0.0

<sup>(1)</sup> Million HL, excluding pro rata FEMSA volumes

<sup>(2)</sup> EUR million; presented as net of excise duties

<sup>(3)</sup> EUR million

<sup>(4)</sup> before Bass goodwill impairment

<sup>(5)</sup> EPS in EUR before goodwill amortisation, based on the average outstanding number of shares

## Full year results reflect sustained growth of overall business

*All numbers hereinafter are stated on a fully IAS compliant basis and excluding Bass Brewers' UK beer business.*

Interbrew's net turnover for 2001 increased by 16% to €5,761 million, including organic growth of about 8%, the rest being attributable to the impact of a full year Interbrew UK and the integration of Diebels and Rogan. Volume increased more than 15% to 73 million HL, organic volume growth was only 1.6% yet organic net turnover increased 8% indicating Interbrew's focus on value growth. EBITDA increased 15% to €1,193 million, including an organic growth increase in excess of 8%. Interbrew achieved an improvement in operating profit margin from 9.7% to 12.3%, and ROIC increased by an additional 0.9 %.

*"We have once again delivered on our promises by meeting and exceeding our targets and expectations; by introducing IAS reporting efficiently; and by continuing to be prudent whilst achieving outstanding growth." says Hugo Powell, CEO of Interbrew. "We are fully committed to delivering sustained value creation for our shareholders through our operational excellence, through sustained organic growth and through the successful execution of our acquisition strategy, and we stand by our long-term financial targets."*

## Consolidated key figures, excluding Bass UK

	<b>2000</b> IAS restated	<b>2001</b> IAS compliant	<b>Δ %</b>
Volume <sup>(1)</sup>	63.3	73.1	15.5
Net turnover <sup>(2) (3)</sup>	4,962	5,761	16.1
EBITDA <sup>(3)</sup>	1,039	1,193	14.8
EBIT <sup>(3)</sup>	482	708	46.8
Net profit <sup>(3) (4)</sup>	263	484	83.8
EPS <sup>(5)</sup>	0.97	1.26	30.3
ROIC (%)	13.0	14.0	0.9

<sup>(1)</sup> Million HL, excluding pro rata FEMSA volumes

<sup>(2)</sup> EUR million; presented as net of excise duties

<sup>(3)</sup> EUR million

<sup>(4)</sup> before Bass goodwill impairment

<sup>(5)</sup> EPS in EUR before goodwill amortisation, based on the average outstanding number of shares

## Interbrew's strategic vision drives growth and value creation

Interbrew's unique vision, to be *The World's Local Brewer*<sup>®</sup>, is realised through the parallel and simultaneous execution of four core strategic themes:

- building and leveraging **strong local platforms** to drive profitable growth in the different geographies;
- building and developing a **broad brand portfolio**, which allows access to all segments of the market;
- maintaining a careful balance of exposure to mature and emerging market positions, thus realising a **superior risk-return** profile; and
- taking active part in the **consolidation** of the world brewing industry.

During 2001 Interbrew brought certainty and stability to its UK operations, first with regulatory approval for the retention of the Scotland and Northern Ireland elements of the Bass UK business, and subsequently through the highly successful sale of the Carling Brewers business to Coors for £1.2 billion in December 2001. Interbrew's EBIT in the UK is now nearly twice as big as before these additions. Moreover, our UK business achieved a market share of 16%, with a fast-growing premium portfolio poised for continued growth, and number 1 position in Scotland. The net investment in the UK is £1.5 billion for a business generating EBITDA of £170 million in 2001, representing an overall acquisition multiple of 8.8.

In view of the move to IAS compliant accounting, Interbrew has made a reversal of part of the €1,235million non cash charge taken in Jan 2001. The capture of some synergies from the retention of Scotland and Northern Ireland businesses and the good sale price for the Carling Brewers business leads to a reversal of €360million. De-merger costs for the retained business, disposal costs and fees for the Carling Brewers sale, and prudent deal-related provisions leads to an extraordinary charge of approximately €199 million. Therefore, this results in a net extraordinary reversal of impairment of €161 million.

Interbrew also made a significant entry into the German beer market with the acquisitions of Diebels, a strong domestic speciality beer, and Beck & Co, with Beck's as the pre-eminent international premium lager. Beck's provides a superb international brand in attractive markets, differentiated from Interbrew's existing portfolio. Financing and tax benefits make it an ideal platform to lead consolidation in Germany. Significant synergy benefits such as the complementarity with the existing Labatt USA, Diebels and other export businesses are being investigated by 21 integration teams.

External growth provided by such acquisitions as Whitbread Beer Company, Diebels and Rogan have created value during 2001, showing Interbrew's determination to make value creating acquisition moves. Price and mix improvements in existing Interbrew businesses generated organic net turnover growth of about 8% from an organic volume growth of only 1.6%, highlighting strong value growth.

These successes are reflected in the significant 38% increase of the gross dividend per share paid. The gross dividend amounts to €0.29 per share.

### **All regions delivered strong performance**

In *Western Europe*, Interbrew saw market share improvement in all markets except France. The acquisition of Diebels (consolidated from September 2001) and Beck & Co (not yet consolidated) show Interbrew's continued commitment to this important region. Interbrew achieved an 18% organic EBITDA growth in Western Europe, with net turnover increasing by almost 18% and volumes increasing by 8%. Jupiler exhibited growth, and Stella Artois continued its strong double-digit growth, with excellent UK performance.

In *North America*, volumes increased organically by 3%, while growth in net turnover and EBITDA were both solid, increasing by 8% and 6% respectively. In Canada, the Oland Specialty Beer Company kept its momentum and Interbrew's reinforced position in Cuba gives a well-balanced exposure to growth potential. Labatt USA imports continue to outperform the US import segment.

In the *Emerging Markets*, the organic growth in net turnover was a strong 15%, mainly fuelled by Interbrew's continued focus on attractive mix and an organic volume growth of

4%. Organic EBITDA growth was an outstanding 27%. Again, these results underline Interbrew's drive for growing value rather than volume. Croatia, Hungary and the Czech Republic exhibited excellent performances in Central Europe. In Eastern Europe improvements in mix created value growth with our Russian prices averaging €35 per HL; those in the Ukraine have risen to €22 per HL and have significant potential. Krym was divested and Rogan acquired. Finally in Asia, integration is underway in South Korea leading to excellent financial results. Cass continued its strong growth. An option agreement was put in place to acquire the remainder of the business as of 2004.

### Segment information (excl Bass)

	2000	Organic Growth	Scope changes	Currency impact	2001
<b>Western Europe</b>					
Volume <sup>(1)</sup>	23.1	(0.1)	2.0	0.0	25.0
Net Turnover (Eur m)	2,131	104	286	(17)	2,504
EBITDA (Eur m)	381	69	(36)	(1)	413
EBIT (Eur m)	209	77	(61)	(1)	224
<b>North America</b>					
Volume <sup>(1)</sup>	14.2	0.4	0.0	0.0	14.6
Net Turnover (Eur m)	1,689	157	0	(16)	1,830
EBITDA (Eur m)	407	35	(9)	(4)	429
EBIT (Eur m)	274	50	(9)	(3)	312
<b>Emerging Markets</b>					
Volume <sup>(1)</sup>	26.0	1.1	4.2	0.0	31.3
Net Turnover (Eur m)	1,142	129	95	(55)	1,311
EBITDA (Eur m)	281	76	(3)	(16)	338
EBIT (Eur m)	107	71	(8)	(8)	162

<sup>(1)</sup> Million HL, excl. Femsa and exports

### Adopting International Accounting Standards

The move to IAS impacts some financial measures, most notably 2000 EPS and EBIT. EPS before goodwill amortization is restated from €1.21 to €1.04; IAS compliance for the treatment of IPO costs, the capital gain on treasury shares and deferred taxes generate movement from the P&L to the balance sheet. In general, non-recurring one-time charges are no longer reported below the operating result, but are now above EBIT. In addition, the fully diluted number of shares is slightly reduced under IAS definitions, but the impact of this is minimal.

### Targets and Outlook

Barring unforeseen circumstances, Interbrew remains on track to meet its longer-term objectives. Interbrew reiterates its target of double-digit average annual growth in EPS before goodwill amortisation from 2000 to 2004, irrespective of scope changes and acquisition activity.

## Shareholders' agenda

### Live webcast of full-year 2001 results presentation

In line with Interbrew's commitment to equivalence of information for all shareholders, the presentation of the full-year 2001 results to sell-side analysts shall be webcast live on Interbrew's website [www.interbrew.com](http://www.interbrew.com) on 13<sup>th</sup> March 2002 at 15.00 CET (09.00 New York time). The webcast will remain accessible in the video archive.

### Publication of 2001 Annual Report and General Shareholders Meeting

On 25<sup>th</sup> March 2002, Interbrew's Annual Report 2001 and Statistical Review 1996-2001 will be available on [www.interbrew.com](http://www.interbrew.com). A printed version of the annual report will be available from 12<sup>th</sup> April 2002.

On 30<sup>th</sup> April 2002, Interbrew will hold its General Shareholders Meeting, followed by a press briefing.

### Dividend Payment

Interbrew will pay its dividend to shareholders on 2<sup>nd</sup> May 2002.

### Future financial results communications

On 4<sup>th</sup> September 2002, Interbrew's half-year 2002 results will be published.

On 28<sup>th</sup> October 2002, Interbrew will publish its 9 months trading update.

On 12<sup>th</sup> March 2003, Interbrew's full-year 2002 results will be published.

## Additional information

Pictures for media use can be downloaded from the corporate news section on [www.interbrew.com](http://www.interbrew.com).

### ***Interbrew - The World's Local Brewer®***

Interbrew is the second largest brewer in the world in terms of volume. The company is headquartered in Belgium and employs over 37,000 people worldwide. The strategy of Interbrew, The World's Local Brewer®, is to build strong local platforms in the major beer markets around the world. In the markets where it operates, Interbrew is respectful of the local heritage and tradition of the beer industry and helps the local management grow its business. "The World's Local Brewer®" strategy is based on four pillars: first strengthening the local brands (in many cases market leaders), thereafter introducing international premium and specialty brands including Stella Artois®, Beck's®, Hoegaarden®, Leffe®, Bass® Ale. Interbrew both brings considerable best practices to its local platforms and also continues to develop the local operations both organically and through selective acquisitions. In total, more than 200 Interbrew brands are sold in over 120 countries. Detailed information on Interbrew can be consulted at [www.interbrew.com](http://www.interbrew.com).

Corneel Maes  
VP Communication  
Tel: +32-16-31-57-69  
Mobile: +32-475-92-27-69  
Fax: +32-16-31-59-69  
E-mail: [corneel.maes@interbrew.com](mailto:corneel.maes@interbrew.com)

Patrick Verelst  
VP Investor Relations  
Tel: +32-16-31-55-41  
Fax: +32-16-31-57-13  
E-mail: [patrick.verelst@interbrew.com](mailto:patrick.verelst@interbrew.com)

**Consolidated Income Statement**

	Expressed in million euro				
	2000 As reported	IAS Restate- ment	IAS Reclassi- fication	2000 IAS	2001 IAS
Turnover <sup>(*)</sup>	8,000		(2,343)	5,657	7,303
Changes in inventories of finished goods and work in progress.	(19)			(19)	(16)
Other operating income	186		51	237	215
Operating income	8,167	-	(2,292)	5,875	7,502
Raw materials and consumables	4,281		(2,343)	1,938	2,428
Services and other goods	1,542	1		1,543	2,038
Payroll and related benefits	1,010			1,010	1,264
Depreciation and amortisation	482		62	544	570
Inventory provisions and bad Debt expense	23	(1)		22	23
Increase (decrease) in provisions	(30)	(1)	31	-	-
Amortisation/impairment of goodwill	72		7	79	80
Other operating expenses	143		63	206	215
Operating expenses	7,523	(1)	(2,180)	5,342	6,618
Operating profit/(loss)	644	1	(112)	533	884
Financial income	292		(94)	198	181
Financial expenses	(585)	(3)	132	(456)	(357)
Share of associated companies	59	(9)		50	67
Profit/(loss) before tax	410	(11)	(74)	325	775
Income tax expense	16	47	12	75	179
Profit/(loss) after tax	394	(58)	(86)	250	596
Minority interests	21			21	(59)
	415	(58)	(86)	271	537
Extraordinary items	(1,325)	4	86	(1,235)	161
Net profit/(loss) for the period	(910)	(54)	(0)	(964)	698
Basic earnings per share	(2.73)			(2.88)	1.63
Diluted earnings per share	(2.09)			(2.81)	1.61
Earnings per share before goodwill amortization (ordinary)	1.21			1.04	1.44
Earnings per share before goodwill amortization (diluted)	0.92			1.02	1.42

(\*) 2000 reported turnover is presented including excise duties for an amount of € 2,343million.

**Consolidated Balance Sheet**

	<b>Expressed in million euro</b>			<b>2000</b>	<b>2001</b>
	<b>2000</b>	<b>IAS</b>	<b>IAS</b>	<b>IAS</b>	<b>IAS</b>
	<b>As</b>	<b>Restate-</b>	<b>Reclassi-</b>		
	<b>reported</b>	<b>ment</b>	<b>fication</b>		
<b>ASSETS</b>					
<u>Non-current assets</u>					
Property Plant and Equipment	3,725			3,725	3,800
Goodwill	2,738			2,738	3,145
Intangible assets other than goodwill	59	(2)		57	114
Interest bearing loans & borrowings	-	-	15	15	14
Investments in associates	629	50		679	784
Investment securities (non-current)			168	168	196
Deferred tax assets		(13)	158	145	149
Employee benefits			252	252	310
Other financial assets	163		(163)	-	-
Long-term receivables	742	(1)	(315)	426	405
	<u>8,056</u>	<u>34</u>	<u>115</u>	<u>8,205</u>	<u>8,917</u>
<u>Current assets</u>					
Interest bearing loans granted					7
Investment securities (current)			29	29	-
Inventories (current)	452	37		489	556
Income tax receivable			31	31	76
Trade and other receivables	1,692	-	(1)	1,691	1,944
Prepayments and deferred expenses	143		(143)	-	-
Short-term investments	399		(399)	-	-
Cash and cash equivalents	417		368	785	401
	<u>3,103</u>	<u>37</u>	<u>(115)</u>	<u>3,025</u>	<u>2,984</u>
Total assets	<u>11,159</u>	<u>71</u>	<u>-</u>	<u>11,230</u>	<u>11,901</u>

**Consolidated Balance Sheet (continued)**

	<b>Expressed in million euro</b>			<b>2000</b>	<b>2001</b>
	<b>As reported</b>	<b>IAS Restate- ment</b>	<b>IAS Reclassi- fication</b>	<b>IAS</b>	<b>IAS</b>
<b>EQUITY AND LIABILITIES</b>					
<u><b>Capital and reserves</b></u>					
Issued capital	329			329	332
Share premium	3,195			3,195	3,209
Reserves	385	67		452	525
Retained Earnings	(14)	13	91	90	752
Deferred government grants	4		(4)	-	-
	<u>3,899</u>	<u>80</u>	<u>87</u>	<u>4,066</u>	<u>4,818</u>
Minority interest	<u>416</u>	<u>(2)</u>		<u>414</u>	<u>497</u>
<u><b>Non-current liabilities</b></u>					
Interest bearing loans and borrowings (non-current)	2,753			2,753	2,006
Other long-term liabilities	172		(172)	-	-
Employee benefits			296	296	304
Pension and similar obligations	316		(316)	-	-
Deferred government grants			4	4	3
Trade and other payables (non-current)			4	4	6
Provisions other than pensions and similar obligations (non-current)	258	(27)	45	276	250
Deferred tax liabilities	230	21	(8)	243	276
	<u>3,729</u>	<u>(6)</u>	<u>(147)</u>	<u>3,576</u>	<u>2,845</u>
<u><b>Current liabilities</b></u>					
Current portion of long-term liabilities	835		(835)	-	-
Bank overdrafts	158		(36)	122	52
Interest bearing loans and borrowings (current)			862	862	1,028
Income tax payables			100	100	131
Trade and other payables	896		1,193	2,089	2,510
Provisions current			1	1	20
Social and tax liabilities	846		(846)	-	-
Other payables	193		(193)	-	-
Accrued charges and deferred income	187	(1)	(186)	-	-
	<u>3,115</u>	<u>(1)</u>	<u>60</u>	<u>3,174</u>	<u>3,741</u>
<b>Total liabilities</b>	<u><b>11,159</b></u>	<u><b>71</b></u>	<u><b>-</b></u>	<u><b>11,230</b></u>	<u><b>11,901</b></u>



**Consolidated Cash Flow Statement**

	<b>2000 IAS</b>	<b>2001 IAS</b>
<b>OPERATING ACTIVITIES</b>		
Net profit/(loss) from ordinary activities	271	537
Depreciation	451	550
Amortization	100	100
(Reversal of) Write-offs non current and current assets	28	1
(Reversal of) Impairment losses	71	-
Foreign exchange losses/(gains)	9	(14)
Interest income	(29)	(38)
Investment income	(32)	(43)
Interest expense	267	218
Investment expense	-	32
Loss/(gain) on discontinuing operations	-	-
Loss/(gain) on sale of plant and equipment	-	19
Loss/(gain) on sale of intangible assets	-	(5)
Deferred government grants	(1)	-
Income tax expense	75	179
Income from associates	(50)	(67)
Minority interests	(21)	59
<b>Operating profit before changes in WC and provisions</b>	<b>1,139</b>	<b>1,528</b>
Decrease/(Increase) in trade and other receivables	19	(138)
Decrease/(Increase) in inventories	(61)	(51)
Increase/(Decrease) in trade and other payables	89	105
Increase/(Decrease) in provisions	9	(95)
<b>Cash generated from the operations</b>	<b>1,195</b>	<b>1,349</b>
Interest paid	(251)	(211)
Interest received	20	33
Dividends received	24	34
Income tax paid/received	(117)	(145)
<b>Cash flows before extraordinary activities</b>	<b>871</b>	<b>1,060</b>
Extraordinary item (net of tax)	-	(7)
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>	<b>871</b>	<b>1,053</b>
<b>INVESTING ACTIVITIES</b>		
Proceeds from sale of plant and equipment	59	65
Proceeds from sale of intangible assets	3	7
Proceeds from sale of investments	205	34
Repayments of loans granted	-	4
Sale of subsidiary, net of cash disposed of	-	13
Acquisition of subsidiary, net of cash acquired	(4,445)	(148)
Acquisition of plant and equipment	(465)	(535)
Acquisition of intangible assets	(22)	(24)
Development expenditure	-	-
Acquisition of investment property	-	-
Acquisition of other investments	(65)	(43)
Payments of loans granted	(402)	(13)
Extraordinary item (net of tax)	-	-
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,132)</b>	<b>(640)</b>

**FINANCING ACTIVITIES**

Proceeds from the issue of share capital	3,224	17
Proceeds from the issue of convertible notes		
Proceeds from other borrowings	5,647	421
Proceeds from sale of treasury shares	143	-
Reimbursement of capital		
Repayment of borrowings	(4,223)	(1,057)
Payment of finance lease liabilities	-	(7)
Payment of transaction costs	(117)	-
Dividends paid	(80)	(106)
Extraordinary item (net of tax)		

**CASH FLOWS FROM FINANCING ACTIVITIES**

<b>4,594</b>	<b>(732)</b>
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**Net increase in cash and cash equivalents**

<b>333</b>	<b>(319)</b>
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Cash and cash equivalents at beginning of the year	321	663
Effect of exchange rate fluctuations on cash held	9	5
Effect of exchange rate on acquisitions and disposals		
Cash and cash equivalents at end of the year	663	349