



# Second Quarter 2013 Results

31 July 2013

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# Highlights

- Combination with **Grupo Modelo** completed, and **integration underway**
- **Good volume improvement in Brazil**
- Continuing **growth of Budweiser** globally
- **Strong revenue per hectoliter (+5.8%)** performance
- **EBITDA margin expansion (+67bps)**, including in the US
- **Environment goals achieved** and new goals set for 2017



# 2Q13 financial summary

- Revenue **+3.9%**
- Revenue per hl **+5.8%** (**+6.4%** - constant geographic basis)
  - US **+3.9%**
  - Brazil **+10.0%**
  - China **+7.4%**
- Total volumes -1.2% and own beer volumes -1.0%
  - Global Brands **+2.9%** and Focus Brands **+0.6%**
- EBITDA **+5.8%** with EBITDA margin **+67 bps** to **36.8%**
- EPS of **\$0.93**



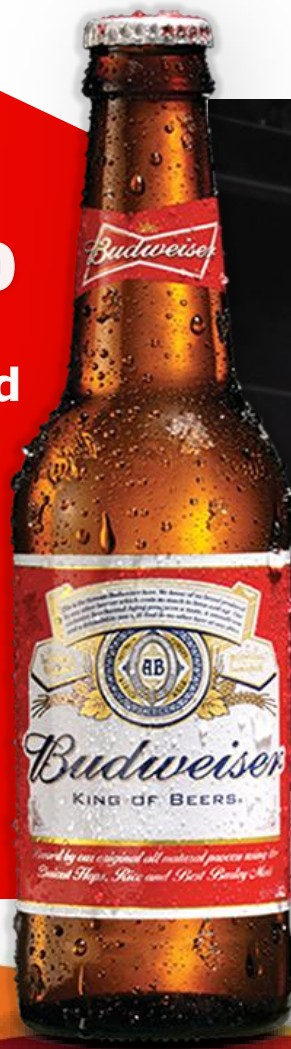
Note: EBITDA is presented on a "normalized" basis before non-recurring items.

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# Strong global brands volume growth of +2.9%, led by Budweiser

**+6.3%**

**Strong volume and  
share growth in  
China, Brazil,  
Russia & Ukraine**



# US – 2Q13 highlights

## Industry

- STRs (Selling Day Adjusted) **-2.8%**

## AB InBev

- STRs (Selling Day Adjusted) **-3.6%**
- Shipments **-1.7%**
- Market share decline of approximately **40 bps**
  - Decline primarily attributable to sub-premium
  - Focus Brand families gained share
- Revenue per hl **+3.9%** <sup>(1)</sup>
  - **140 bps** of brand mix
- EBITDA margin **+80 bps**

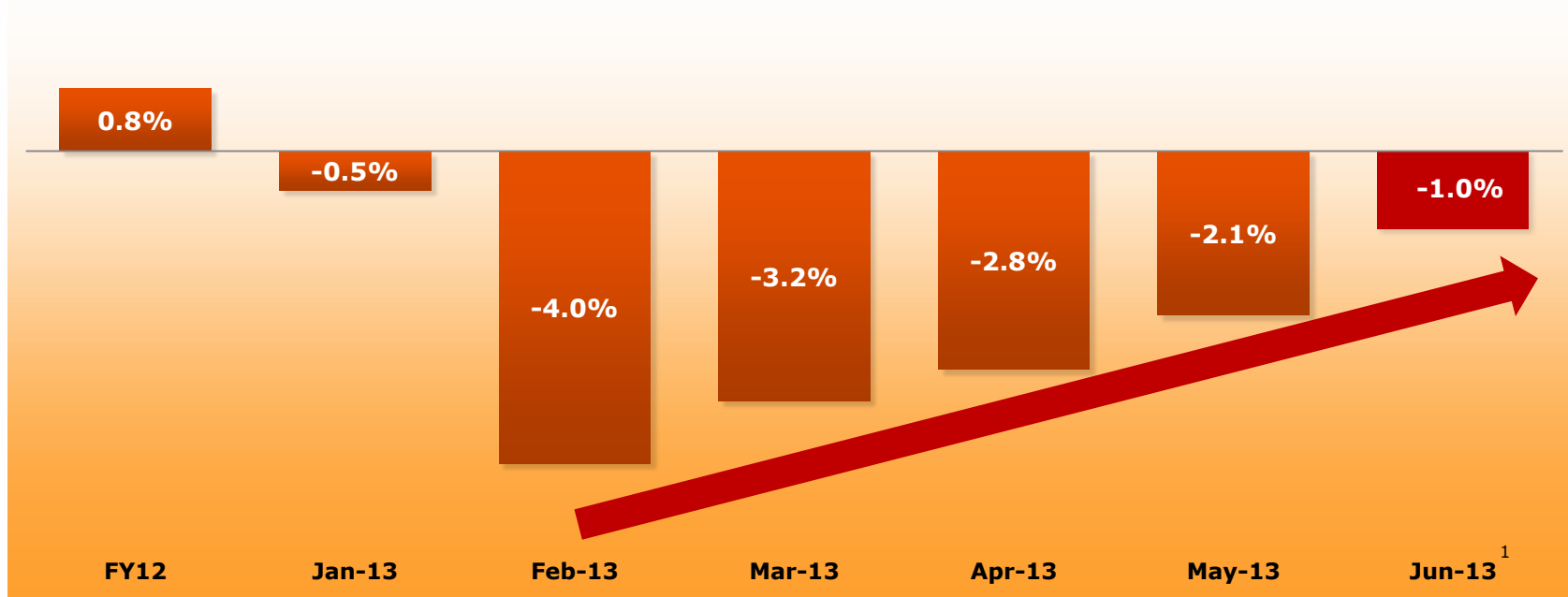




# Recent improvement in US industry volumes

Industry volume trends are positive despite high unemployment among young males

**US Industry STRs – 2013 vs. 2012**



# Bud Light Family US market share gains in 2Q13

- Bud Light brand STRs down 4.7%, but marginally better than the premium light segment
- Bud Light Platinum cycling 2012 launch volumes
- Straw-Ber-Rita and Lime-A-Rita combined share of 1.1% in 2Q13



Note: Share based on internal estimates (STRs)

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# Budweiser brand health improving

- Successful Folds of Honor and Red, White and Blue campaigns
- Budweiser family share marginally down
- Upcoming "Made in America" Festival
- Budweiser Black Crown draught & can launches in the Fall



# US innovations sourcing mostly from non AB InBev brands

Innovations are being priced at a premium, while bringing new drinkers into the category

Source of Volume	Budweiser Black Crown	Bud Light Platinum	Bud Light Lime Lime-A-Rita and Straw-Ber-Rita
Other AB InBev Brands	29%	22%	18%
Price Premium	10 – 15%	10 – 15%	60 – 70%



# Mexico – 2Q13 highlights

## Industry

- Volumes marginally down in HY13

## AB InBev - June

- Volume: **+0.2%**
- Good revenue per hl growth
- **EBITDA growth of 42.2%** driven by:
  - Revenue per hl growth
  - Cost synergies
  - Timing of sales and marketing investments
- EBITDA margin expansion of almost **11 percentage points**



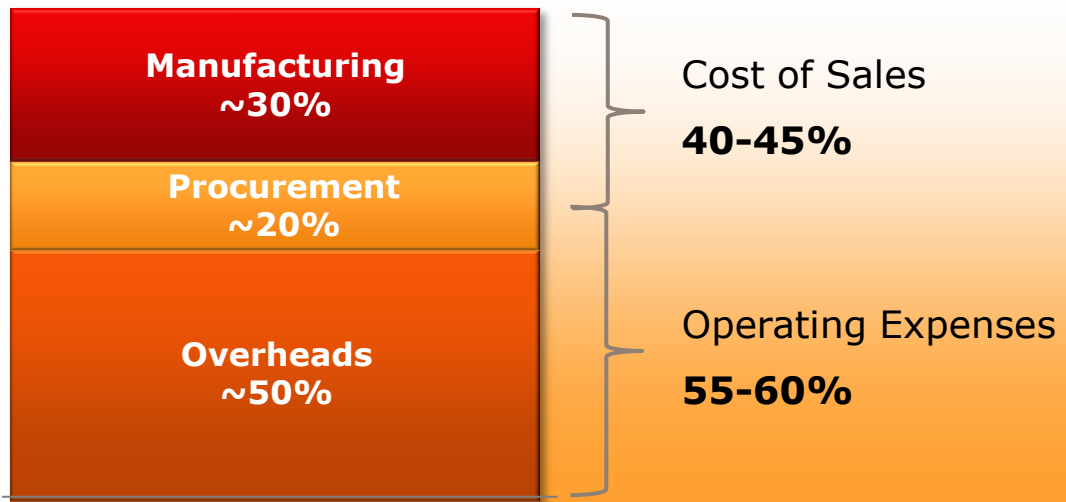
# Grupo Modelo integration progressing very well

- Roll-out of Dream, People, Culture platform a priority
  - New colleagues quickly adopting our culture
- Detailed integration plan in place
- Clear commercial focus on:
  - Driving daily sales execution
  - Implementing best practices
  - Organic volume growth through improved trade programs



# Cost synergies already being delivered in Mexico

- Committed to delivering 1 billion USD of synergies in 3-4 years
  - 40 to 45% of the savings to come from Cost of Sales
  - 55 to 60% from Operating Expenses



## Cost Synergies to come from:

- Implementation of AB InBev ways of working/best practices
- Manufacturing best practices, brewery efficiency programs
- Procurement
- Zero Based Budgeting (ZBB)





# Brazil Beer – 2Q13 highlights

## Industry

- Volumes increased by **+0.5%**

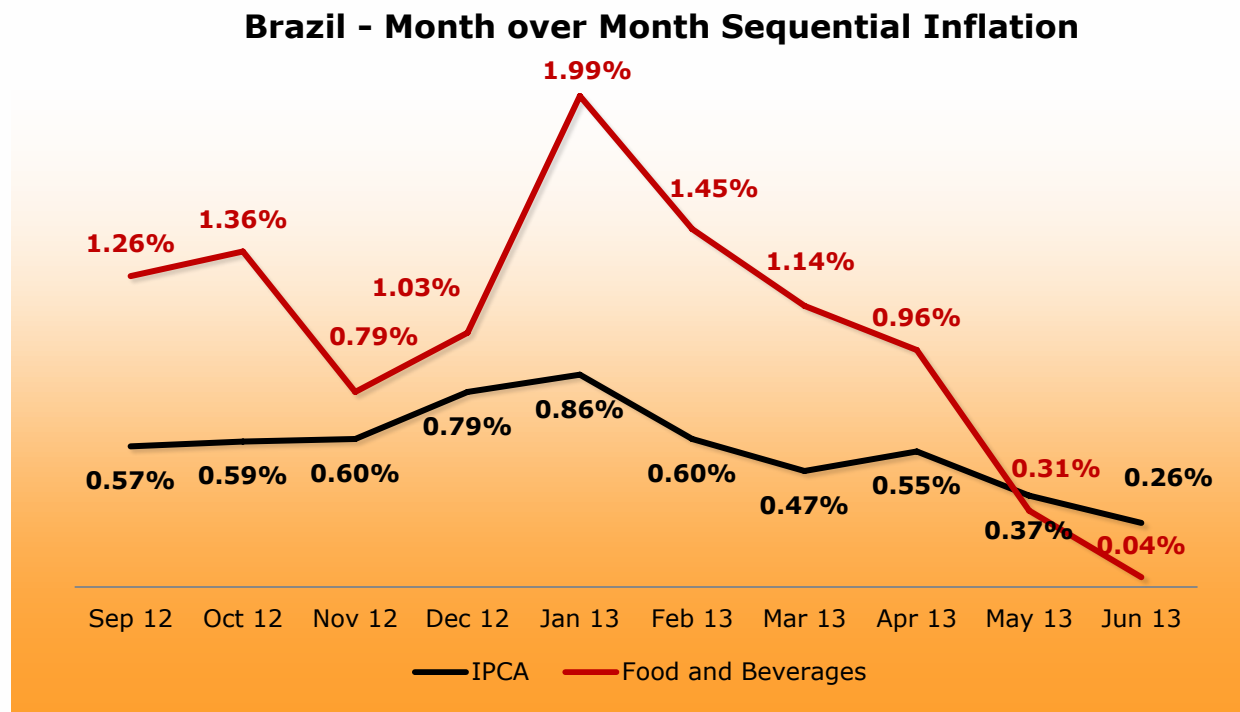
## AB InBev

- Beer volumes **-0.4%**
  - Good improvement following tough 1Q13
  - Execution of revised commercial plan
    - Pack price initiatives (1L and 300mL RGB)
- Beer market share flat sequentially at **68.1%**, with positive momentum within the quarter
- Beer revenue per hl growth of **+10.0%**<sup>(1)</sup>



# Food inflation easing in Brazil

The industry has benefited from a deceleration in food inflation. This trend is expected to continue.



Note: IPCA is consumer price inflation measured by the Brazilian Central Bank

Source: Instituto Brasileiro de Geografia e Estatística

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# Revised commercial plan driving volume

- Emphasis on pack price strategy
  - 1L and 300mL returnable packages delivered strong growth
- Continue to focus on these packages in FY13



# FIFA Confederations Cup helped Brazil's volumes in June

- Delivered ~300k hls of incremental beer volume in 2Q13
- Great opportunity to test programs and activations in advance of the 2014 FIFA World Cup





# China – 2Q13 highlights

- Beer volume **+5.0%**
- Focus Brands **+11.8%**, driven by Harbin, Harbin Ice and Budweiser
- Estimated market share **gain of 40bps** <sup>(1)</sup>
- Revenue per hl **+7.4%** driven by our premiumization strategy and revenue management



1) Internal estimate based on first five months of the year for which data is available.



# Canada – 2Q13 highlights

- Own beer volumes **-3.7%**
- Our Focus Brands performed well, particularly **Bud Light Family**
- Innovations including Bud Light Platinum, Bud Lime Lime-A-Rita, and Alexander Keith's Hop Series delivered good results
- Balancing of **volume and profitability** showing positive results



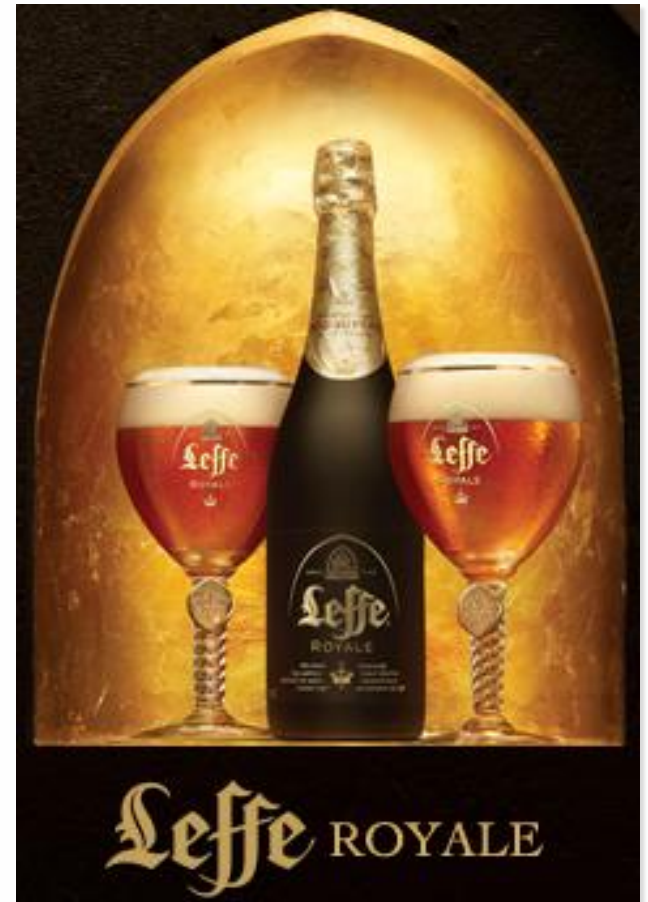
# Latin America South – 2Q13 highlights

- Total volumes **-0.8%**
  - Beer volumes **+0.1%**
  - Non-beer **-2.1%**
- **Argentina** beer volumes **+3.4%**
  - Macro conditions still challenging
- Gain in market share YTD driven by Quilmes and Stella Artois families
- **EBITDA +20.2%** with margin expansion of **+83 bps**



# Western Europe – 2Q13 highlights

- Own beer volumes **-7.2%**
  - Difficult weather conditions
  - July weather much improved
- **Belgium** -3.9%
- **Germany** -11.9%
- **UK own volumes** -8.6%
- EBITDA -7.0%, mainly due to volume decline



# Central & Eastern Europe – 2Q13 highlights

- Total volumes **-6.1%**
- **Russia -10.6%**
  - Challenging industry
  - Focus on premiumization of the portfolio
  - Continued Bud growth (**1.3% share**)
- **Ukraine +0.1%**
  - Improved industry and market share trends
- **EBITDA +3.5%** with margin growth of **237 bps**





# 2Q13 below EBIT results

## Net finance costs increase of 544 million USD

- Other financial results includes losses of 298 million USD linked to the hedging of our share-based payment programs, whereas 2Q12 included gains of 179 million USD

## Non-recurring net finance expense of 242 million USD

- Mainly from mark-to-market adjustments on hedges related to the Grupo Modelo deferred share instrument

## Normalized effective tax rate of 18.7%

- 2Q13 tax rate impacted by non-deductible nature of losses linked to the hedging of our share-based payment programs, while 2Q12 benefited from non-taxable gains on these hedges and the favorable outcome of certain tax claims
- The reported effective tax rate of 6.3% is mainly due to the non-taxable nature of the \$6.3bn gain resulting from the fair value adjustment on the initial investment held in Grupo Modelo



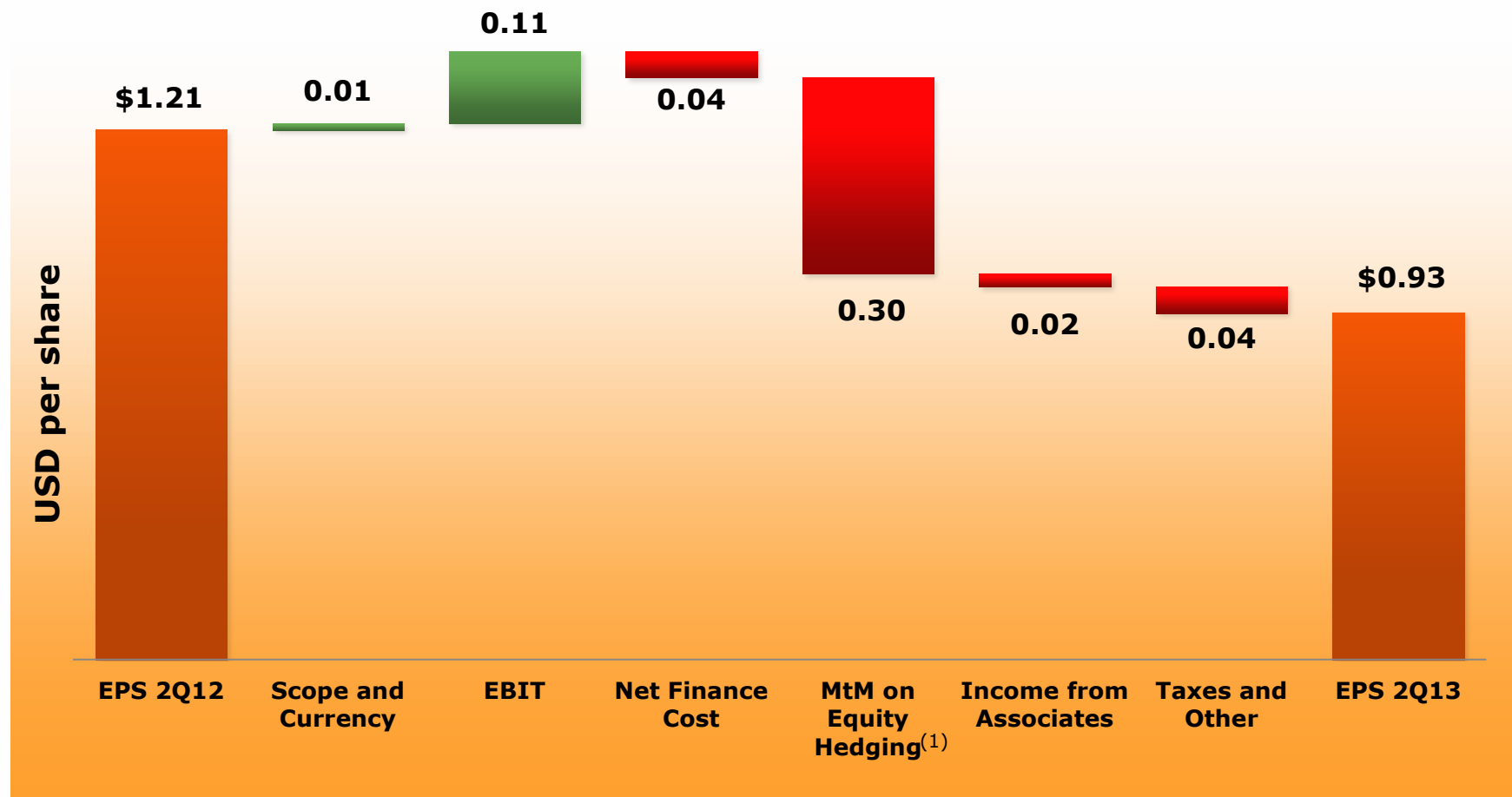


## Net Finance Cost – 2Q13 analysis

	(million USD)		
	2Q12	2Q13	
Net interest expense	- 435	- 457	← Average coupon on net debt 4.8%-5.3%
Net interest on net defined benefit liabilities	- 40	- 39	← Approx. 40m USD per quarter
Accretion expense	- 68	- 83	← Approx. 75m USD per quarter
Other financial results	87	- 421	← 2Q13 includes 298m USD mark-to-market loss on 28.3m shares priced at €68.39 (2Q13 closing share price)
			€ m
			MtM Loss (€68.39 - €77.25) * 28.3m shares -251
			Carrying Cost / FX -15
			Net Dividend (€1.70 per share, less 25% withholding) 36
<b>Net finance costs</b>	<b>- 456</b>	<b>-1,000</b>	<b>Total Loss -230</b>
			<b>Converted to USD @ \$1.30 -298m USD</b>

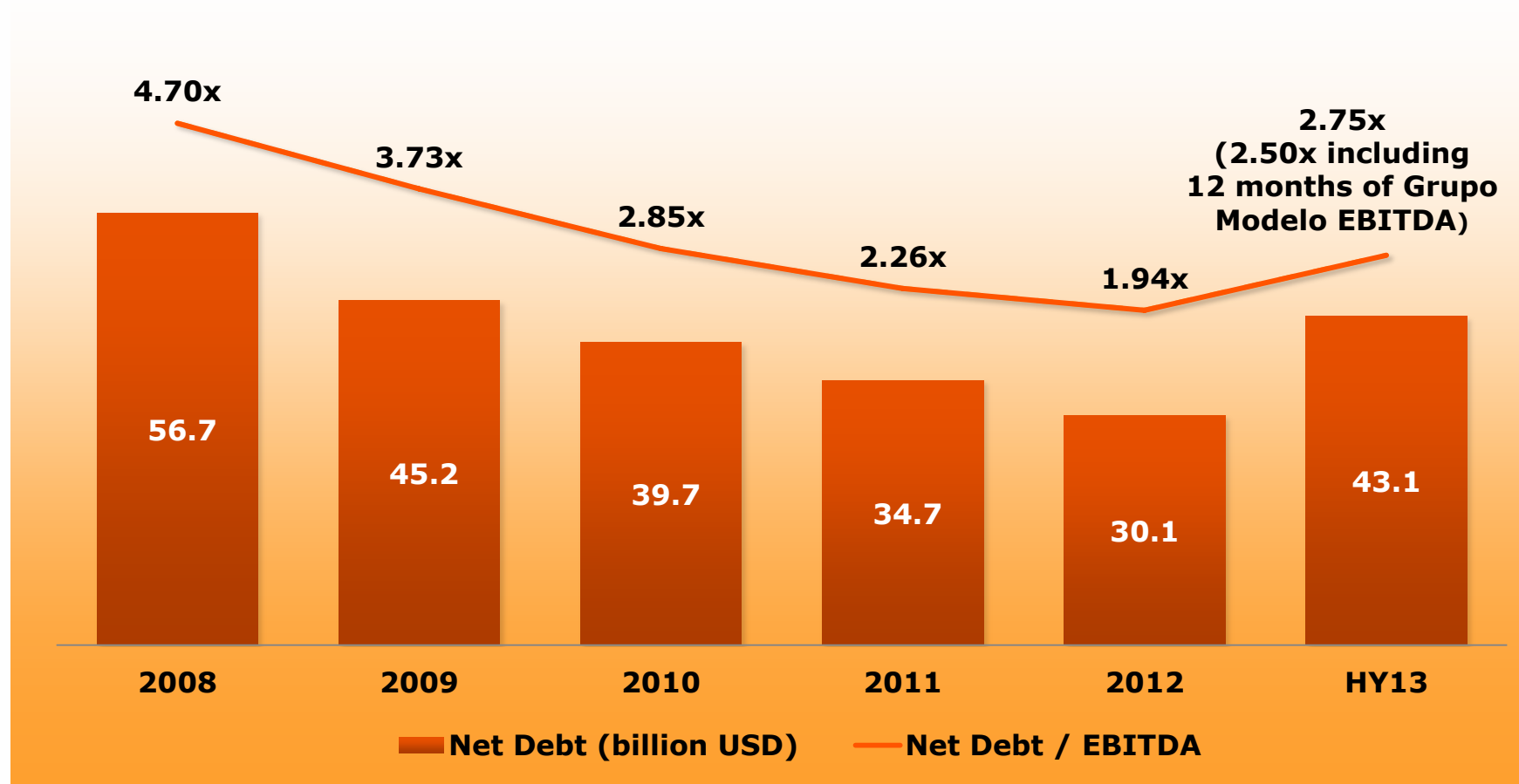


# EPS decline driven by mark-to-market losses, partially offset by healthy EBIT growth



1) Related to our share-based payment program.

# Committed to a net debt/EBITDA ratio below 2.0x during 2014



# Better World Update: New global environmental goals... to be achieved by 2017

1. Reduce water risks, improve water management in 100% of key barley growing regions
2. Watershed protection measures at facilities located in key areas
3. Reduce global water usage to a leading edge 3.2 hl of water per hl of production
4. Reduce global greenhouse gas emissions per hl of production by 10%; 15% in China
5. Reduce global energy use per hl of production by 10%
6. Reduce packaging materials by 100,000 tons
7. Reach a 70% global average of eco-friendly cooler purchases annually



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Q&A

