

# Second Quarter 2014 Results

31 July 2014

# **Forward looking statements**

Certain statements contained in this report that are not statements of historical fact constitute forward-looking statements, notwithstanding that such statements are not specifically identified. In addition, certain statements may be contained in the future filings of the Company with the competent securities regulators or other authorities, in press releases, and in oral and written statements made by or with the approval of the Company that are not statements of historical fact and constitute forward-looking statements.

Forward-looking statements are not guarantees of future performance. Rather, they are based on current views and assumptions and involve known and unknown risks, uncertainties and other factors, many of which are outside the Company's control and are difficult to predict, that may cause actual results or developments to differ materially from any future results or developments expressed or implied by the forward-looking statements. Factors that could cause actual results to differ materially from those contemplated by the forward-looking statements include, among others: (i) local, regional, national and international economic conditions, including the risks of a global recession or a recession in one or more of the Company's key markets, and the impact they may have on the Company and its customers and its assessment of that impact; (ii) limitations on the Company's ability to contain costs and expenses; (iii) the Company's expectations with respect to expansion, premium growth, accretion to reported earnings, working capital improvements and investment income or cash flow projections; (iv) the Company's ability to continue to introduce competitive new products and services on a timely, cost-effective basis; (v) the effects of competition and consolidation in the markets in which the Company operates, which may be influenced by regulation, deregulation or enforcement policies; (vi) changes in consumer spending; (vii) changes in applicable laws, regulations and taxes in jurisdictions in which the Company operates, including the laws and regulations governing the Company's operations, changes to tax benefit programs as well as actions or decisions of courts and regulators; (viii) changes in pricing environments; (ix) volatility in the prices of raw materials, commodities and energy; (x) difficulties in maintaining relationships with employees; (xi) the monetary and interest rate policies of central banks, in particular the European Central Bank, the Board of Governors of the U.S. Federal Reserve System, the Bank of England, Banco Central do Brasil and other central banks; (xii) continued availability of financing and the Company's ability to achieve its targeted coverage and debt levels and terms, including the risk of constraints on financing in the event of a credit rating downgrade; (xiii) financial risks, such as interest rate risk, foreign exchange rate risk, commodity risk, asset price risk, equity market risk, counterparty risk, sovereign risk, liquidity risk, inflation or deflation; (xiv) regional or general changes in asset valuations; (xv) greater than expected costs (including taxes) and expenses; (xvi) the risk of unexpected consequences resulting from acquisitions; (xvii) tax consequences of restructuring and the Company's ability to optimize its tax rate; (xviii) the outcome of pending and future litigation and governmental proceedings; (xix) changes in government policies; (xx) natural and other disasters; (xxi) any inability to economically hedge certain risks; (xxii) inadequate impairment provisions and loss reserves; (xxiii) technological changes; and (xxiv) the Company's success in managing the risks involved in the foregoing. All subsequent written and oral forward-looking statements concerning the proposed transaction or other matters and attributable to the Company or any person acting on its behalf are expressly qualified in their entirety by the cautionary statements referenced above. Forward-looking statements speak only as of the date on which such statements are made.

Certain of the synergies information related to the announced combination with (or acquisition of shares of) Grupo Modelo discussed herein constitute forwardlooking statements and may not be representative of the actual synergies that will result from the announced combination with (or acquisition of shares of) Grupo Modelo because they are based on estimates and assumptions that are inherently subject to significant uncertainties which are difficult to predict, and accordingly, there can be no assurance that these synergies will be realized.

The Company's statements regarding financial risks, including interest rate risk, foreign exchange rate risk, commodity risk, asset price risk, equity market risk, counterparty risk, sovereign risk, inflation and deflation, are subject to uncertainty. For example, certain market and financial risk disclosures are dependent on choices about key model characteristics and assumptions and are subject to various limitations. By their nature, certain of the market or financial risk disclosures are only estimates and, as a result, actual future gains and losses could differ materially from those that have been estimated. Subject to the Company's obligations under Belgian and U.S. law in relation to disclosure and ongoing information, the Company undertakes no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

This document shall not constitute an offer to sell or the solicitation of an offer to buy any securities, nor shall there be any offer, solicitation or sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to the registration or qualification under the securities laws of such jurisdiction. By attending the meeting where this presentation is made, or by reading the presentation slides, you agree to be bound by the above limitations.



# **2Q14 Highlights**

- **Strong momentum** from 1Q14 continued into 2Q14
- Volume and brand equity benefits from 2014 FIFA World Cup
- Volume in top four markets in line or ahead of expectations
- Strong Focus and Global Brands performance
- Solid revenue and revenue per hectoliter growth
- Good cost management
- Sales and marketing investments to support top line
- Robust EBITDA growth and margin expansion



# **2Q14 Financial Summary**

- Total volumes +1.0%
  - Own beer +0.5% and non-beer +5.8%
  - Focus Brands +3.1% and Global Brands +6.0%
- Total Revenue +5.0%
  - Revenue per hl +4.6% on a constant geographic basis
- EBITDA +9.5%
  - EBITDA margin +157 bps to 39.8%
- Profit attributable to equity holders +74%
- Normalized EPS of \$1.60, versus \$0.93 in 2Q13

# **Global Brand Volumes +6.0%**



# 2014 FIFA World Cup – Strong activation

- Record high television audiences, driving fantastic brand exposure
- Final drew over 27 million TV viewers in the US alone, setting record for highest viewership ever for a soccer match
- Importance of social media demonstrated by new record set of over 600,000 tweets per minute after the final whistle

In June, Budweiser celebrated an all-time record sales month, with over 4.1 million hectoliters being sold globally



# Our iconic gold bottle provided a central connection point for fans



#### billions Impressions











## World Cup activations in Brazil Brahma and Budweiser

- Total World Cup impact was approximately 1.4 million hl, of which 80% in 2Q14
- More than 80k events in 700 cities in Brazil, reaching more than 15M people



## World Cup overview – Other top markets



# US – 2Q14 summary

### Industry

 STRs +0.4% in 2Q14, benefitting from Easter shift but negatively impacted by July 4<sup>th</sup> timing. STRs -0.5% in HY14

- STRs -1.0% in 2Q14 and -1.7% in HY14
- Market share decline of 65 bps
- Shipments (STWs) -3.4% driven by inventory adjustments
- Beer revenue per hectoliter +1.5% in 2Q14, with lower brand mix and negative package mix
- EBITDA flat with margin expansion of 69 bps

## **Bud Light trends continue to improve**

- The most important brand in our portfolio and our number one focus
- Bud Light STRs -0.5%, gaining share of premium lights
- Re-closeable aluminum bottle & 25 ounce can are driving share gains for Bud Light
- "Up for Whatever" campaign underway
- Ritas are performing well
  - 1% total market share
  - New campaign "Fiesta Forever"
  - New flavor Apple-Ahh-Rita in 3Q14
  - Untapped growth potential



# Budweiser – Challenging quarter, but strong programs ahead



Budweiser mega brand share -50 bps in 2Q14

 Tough comparable versus 2Q13 when Budweiser was only down 15 bps

#### Exciting upcoming activations include:

- BMIA West Coast edition
- MLB programs
- 16 oz-aluminum bottle



# Michelob Ultra and High End brands showed good growth in 2Q14

- Continue to invest behind Michelob Ultra, Stella Artois, Goose Island and Shock Top
- Michelob Ultra share grew 15 bps
- High End brands share grew 20 bps
- Increased focus and investment in the on-premise in 2014





# Mexico – 2Q14 summary

### Industry

• Industry growth of low single digits in 2Q14

- A strong quarter in terms of revenue and EBITDA growth
- Volume: +1.5% with strong contribution from Focus Brands, despite significant glass shortages
  - Corona family +9%
- Revenue per hectoliter growth of **2.1%**, following price increase in May
- EBITDA growth of +34%
- EBITDA margin expansion of over **1000 basis points**

# Focus Brand volumes were +5.5% in 2Q14, led by Corona +9%







# Brazil – 2Q14 summary

### Industry

Beer industry volumes +6.8% boosted by the World Cup

- Beer volumes +7.2%, non-beer volumes +8.8%
- Beer market share increased 90 bps sequentially to 68.4% and 30 bps year over year
- Beer revenue per hectoliter growth +3.8%, and +6.6% in HY14
- Soft drinks market share gain of **120 bps** reaching all-time high market share of **19.3%** driven by Pepsi portfolio and own brands
- EBITDA growth of 8.1%
- Margin contraction of 128 bps to 44.6% driven by one-time impact of World Cup packaging and higher mix of cans



# China – 2Q14 summary

- Beer volume +4.6%
- Strong growth of Budweiser and Harbin
- Market share growth of approximately 80 bps to 15.4% in HY14
- Revenue per hectoliter +8.5% driven by brand mix and consumer trade up to core plus and premium brands
- EBITDA growth of +65.7%, and a margin of 24.8%



# China Focus Brands +9.6% in 2Q14





- Leveraged global "Rise as One" campaign and special packaging
- Holistic integrated campaign with TV, digital, out of home and in-store activation





- Themed FIFA World Cup cans
- Sponsored viewing parties in major Chinese cities



# South Korea – 2Q14 summary

- Total volumes up >10%
- Strong performance of Cass during FIFA World Cup
- Revenue up ~ 12%
- EBITDA up > 20%





# Second quarter EBITDA growth of 9.5%, an organic increase of more than 400m USD

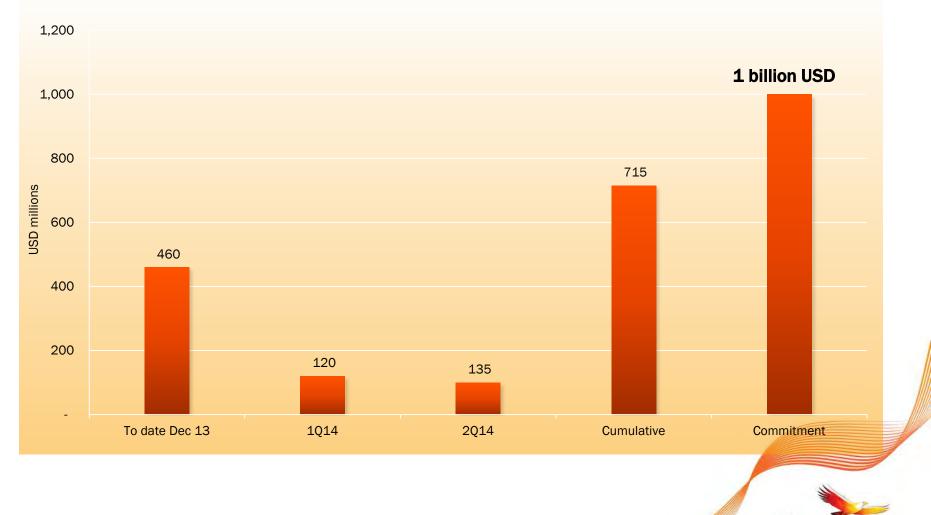


Note: Excludes Global Export and Holding Companies (GEHC), for simplicity.



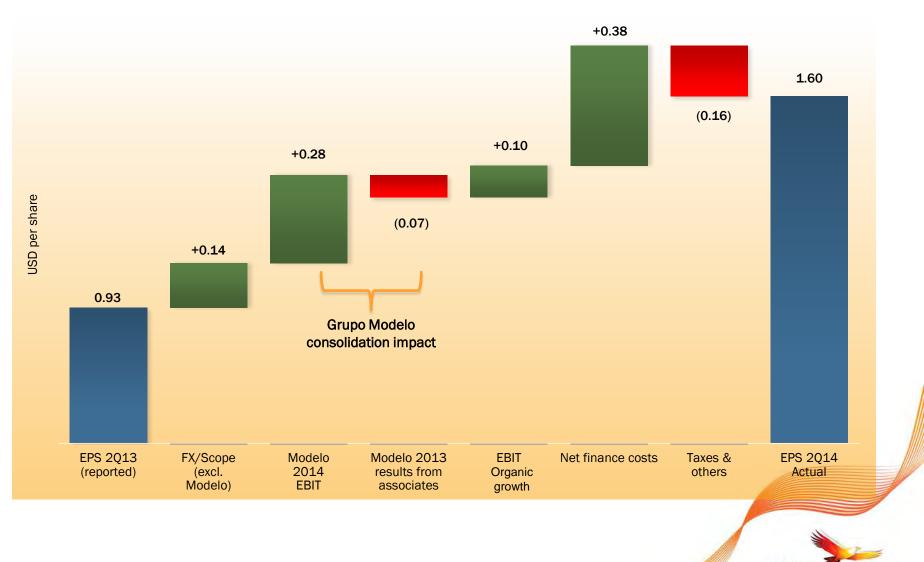
## **Grupo Modelo cost synergies being delivered ahead of schedule**

1 billion USD to be captured by the end of 2016, the majority of which will be delivered by the end of 2015



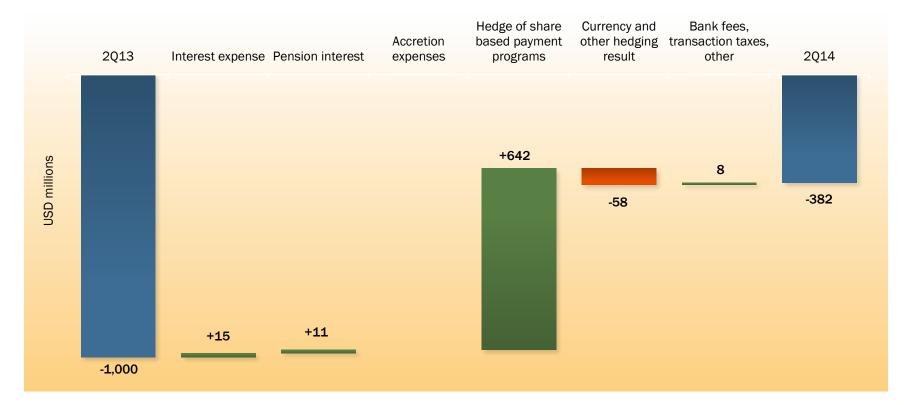


## Normalized EPS increased to \$1.60 in 2Q14, driven by lower Net Finance Costs and organic EBIT growth



22

## 2Q14 Net Finance Costs decreased to 382m USD

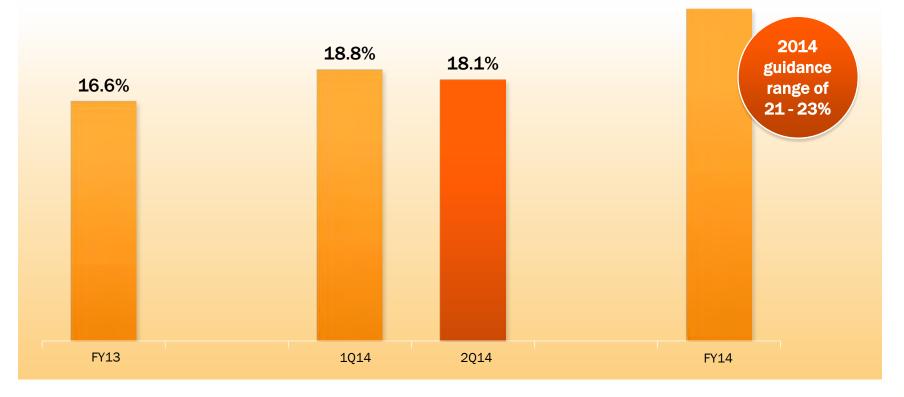


Decrease in 2Q14 Net Finance Costs mainly due to:

- Positive impact of the mark-to-market adjustments linked to the hedging of our share-based payment programs
- Partially off-set by negative currency and other hedging costs

ABInB

# **Normalized Effective Tax Rate (ETR)**



Decrease in normalized ETR in 2Q14 mainly due to:

- 2Q14 ETR favorably impacted by the non-taxable nature of the gain from the hedging of our share-based payment programs,
- Partially offset by changes in country profit mix, including the impact resulting from the combination with Grupo Modelo

ABINB

# **Robust Cash Flow generation**



Note: Free Cash Flow (FCF) defined as Cash Flow from Operating Activities adding back Net Interest, less Net Capex. FCF represents cash available for debt pay down and distributions to equity holders of AB InBev [before adjusting for Ambev minorities]. Cash Flow from Operating Activities is defined in Figure 9 of the 2Q14 press release..

# **Capital Allocation objectives**

- Investment in organic growth of the business
- Selective M&A, strict financial discipline
- Dividend yield comparable with other consumer goods companies (3% - 4%)
- Optimal capital structure of approximately 2x Net Debt/EBITDA
- At a level of around 2x, the return of cash to shareholders is expected to be comprised of both dividends and share buy-backs





# 2Q14 Results Supplementary Information

# Canada – 2Q14 summary

- Beer volumes +1.3% in 2Q14
- Market share growth of **20 bps**
- Good performances by Budweiser, Bud Light and Corona
- **Budweiser** further increased its leadership position



# Latin America South – 2Q14 summary

- Total volumes -4.4%
  - Beer volumes -5.4%
  - Non-beer -3.1%
- Argentina beer volumes -8.9%, driven by industry, July is much improved
- Strong Quilmes World Cup activations
- EBITDA -1.8% to a margin of 33.8%

% organic growth	2Q14
Volumes	-4.4%
Revenue	6.6%
Revenue/hl	11.5%
EBITDA	-1.8%
EBITDA margin growth	-281 bps





# Europe – 2Q14 summary

- Own beer volumes -5.0% (-0.7% excluding Ukraine crisis)
  - Belgium +9.3%
  - Germany +3.2%
  - UK own products +13.5%
  - Russia down approx. 10%
- EBITDA +3.1% with margin decline of 26 bps

% organic growth	2Q14
Own beer volumes	-5.0%
Revenue	4.1%
Revenue/hl on a constant geographic basis	5.3%
EBITDA	3.1%
EBITDA margin growth	-26 bps





# **Net Finance Costs – detail**

2Q14 press release – Figure 9	2Q13	2Q14	Drivers
Net interest expense	-457	-442	FY14 coupon guidance of 4.0-4.5%
Net interest on net defined benefit liabilities	-39	-28	Guidance of approx. 35m USD per quarter
Accretion expense	-83	-83	Guidance of approx. 80m USD per quarter.
Other financial results	-421	171	<ul> <li>344m USD mark-to-market gains on 28.3m shares</li> <li>Negative FX impact</li> <li>Bank fees and taxes</li> </ul>
Net finance costs	-1 000	-382	

2Q14 press release – Figure 10	2Q13	2Q14
Share price at the start of the quarter (Euro)	77.25	76.10
Share price at the end of the quarter (Euro)	68.39	83.90
Number of equity instruments (millions)	28.3	28.1

Net Finance Costs (excluding non-recurring net finance costs) were **382** million USD in 2Q14 compared with **1**000 million USD in 2Q13

Other Financial Results	in million EUR
MtM Gain (€83.90 - €76.10) * 28.1m shares	219
Carrying cost / FX	2
Net Dividend (€1.45 per share, less 25% WHT)	31
Total Gain	252
Converted to USD @ \$1.36	344 m USD

ABEINBEEV 32