

State of Delaware
Secretary of State
Division of Corporations
Delivered 05:31 PM 09/27/2011
FILED 05:31 PM 09/27/2011
SRV 111047203 - 0867715 FILE

STATE OF DELAWARE
CERTIFICATE OF CONVERSION
FROM A CORPORATION TO A
LIMITED LIABILITY COMPANY PURSUANT TO
SECTION 18-214 OF THE LIMITED LIABILITY ACT

- 1.) The jurisdiction where the Corporation first formed is Delaware.
- 2.) The jurisdiction immediately prior to filing this Certificate is Delaware.
- 3.) The date the Corporation first formed is February 21, 1979.
- 4.) The name of the Corporation immediately prior to filing this Certificate is Anheuser-Busch Companies, Inc.
- 5.) The name of the Limited Liability Company as set forth in the Certificate of Formation is Anheuser-Busch Companies, LLC.
- 6.) The conversion is to become effective at 3:00 p.m. (Eastern) on October 1, 2011.

IN WITNESS WHEREOF, the undersigned has executed this Certificate as of this September 27, 2011.

By: Th Larson
Thomas Larson,
Authorized Person

