



ACCRA BREWERY LIMITED Annual Report 2009





Osei, Yaa, Kwaku and Boat
at Santase Grill Spot



CLUB

Real Beer, Real People

Drink responsibly 18+

OUR VISION

To be the most admired company in the Beverage Sector by being:

- The Investment of choice
- The Employer of choice
- The Partner of choice

OUR MISSION STATEMENT

- To own and nurture local and international brands which are the first choice of the consumer.

OUR VALUES

- Our people are our enduring advantage
- Accountability is clear and personal
- We work and win in teams
- We understand and respect our customers and consumers
- Our reputation is indivisible

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Financial Highlights

Accra Brewery Limited

for the year ended 31 March 2009

Financial Highlights

(ALL AMOUNTS ARE EXPRESSED IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

	2009	2008	% Change
Turnover	33,641	25,219	33.4
Operating (loss)/profit	(1,476)	1,804	(181.8)
(Loss)/profit before tax (PBT)	(2,427)	1,676	(244.8)
Net (loss)/profit for year	(2,240)	886	(352.8)
Operating cashflow	22,182	2,912	661.7
Shareholders' funds	8,303	11,167	(25.6)
Capital expenditure	26,030	5,752	352.5
Earnings per share (Gh¢)	(0.0090)	0.0036	(352.8)
Dividend per share (Gh¢)	0.0025	0.0010	150.6
Net assets per share (Gh¢)	33.3	44.8	(25.6)
PBT margin (%)	(7.2)	6.6	
Net (loss)/profit margin (%)	(6.7)	3.5	



Capacity Upgrade

During the 2008/2009 financial year, US\$20million was invested to increase our packaging capacity from 22,000 bottles per hour to 36,000 bottles per hour. The new equipment include a bottle washer, an electronic bottle inspector, a filler and a pasteuriser.

The implication for our business is improved capacity and consistency in through put and quality.



Part of the packaging line

The new filler



Ashanti/Brong Ahafo Regions Regain Market Share

The Ashanti/Brong Ahafo sales territory, until a few years ago was the driving force behind ABL's Northern operations, by relying heavily on Key Distributors. However a decline in the businesses of the key distributors led to market share losses by ABL over time. The need to halt the decline, led to the establishment of a depot in Kumasi.

The stage was then set for recovery. This, the Ashanti/Brong Ahafo depot team did through the implementation of carefully designed projects built around the six key sales drivers of activations, advocacy, availability, pricing, visibility and quality.

The results were a gain in market share over the course of the last year.



The Kumasi Team

The Districts of Success

The districts of success were started two years ago to gain ABL dominance in clearly demarcated areas. Each demarcated area must have a minimum of twenty outlets and a maximum of sixty outlets. The six key sales drivers of availability, activations, pricing, visibility, quality and advocacy are then excellently executed in these selected outlets.

So far this has been done in Accra and Kumasi and to date ABL has gained market share in all areas where the concept has been rolled out. Price compliance in these areas is also higher than in other areas where we have not yet rolled out the concept.



Our Brands



Castle Milk Stout

In 2008 a new communication for Castle Milk Stout (CMS) under the smooth platform was introduced. This was a multimedia campaign which included a new TV commercial, billboards and a series of radio spot ads. This new campaign emphasised the real benefits associated with drinking CMS i.e. smooth, easy drinking and with lactose milk depicted in a manner that associates the brand with youthful vigour, style and contemporary culture. This new campaign was well received by consumers promoting the launch of another Castle Milk Stout branded TV program – Velvet Life.



Velvet Life is an interactive talk show TV program, aimed at creating a youthful and contemporary image for CMS in order to attract more consumers. This program is a 45 minute talk show hosted by Kwami Sefa Kayi a well known ambassador of the brand over the last few years. The program sought to bring well known individuals who personify the Castle Milk Stout brand image of smooth and stylish into a bar setting to talk about their lives and interests. The programme commenced in January 2008 and immediately gained a good audience on TV3 Network.



The Stone Fest - Celebrating Stone Strong Lager

The Stone rave began as a way of celebrating the many successes of Stone Strong Lager especially on its first anniversary in 2007.

Barely 2 years old, Stone Strong Lager was awarded with the prestigious SABMiller Mercatus award for Excellence in Consumer Insights for the year 2007. To celebrate and reward Stone Strong Lager's loyal consumers who contributed immensely toward this achievement, Accra Brewery Limited (ABL) decided to embark on a road show – the Stone Fest, in three major Stone Strong Lager areas; Takoradi, Kumasi and Accra.

The rave was designed with the following objectives:

1. Rewarding loyal consumers;
2. Reinforcing Stone as the true lager that rewards; and
3. To revamp momentum around the brand whilst targeting a 2% market share increase in those particular areas.

In Takoradi the event was held at the popular beach front bar “Last hour”. Three hundred and twenty guests (320) attended the event and enjoyed their favourite lager, Stone Strong Lager with kebabs.



Genesis night club, the regular haunt of Stone Strong Lager drinkers, was the venue for the Kumasi fest. Guests were hosted in three spectacular ways: Open roof dance floor with bar, main night club and regular pub setting on the compound with chairs and tables for relaxation. About 250 guests showed up in Kumasi.



The Accra fest was dubbed “The STONE BEER FEST”. Brand/consumer activities/games such as pool, darts and the spinning of the Stone Strong Lager wheel of luck were introduced. There was an open bar with draught Stone Strong Lager. Guests were also treated to kebabs and grilled pork.

The Accra event had two hundred and twenty (220) guests who had an experience of a life time with their Rewarding Lager, STONE STRONG LAGER.

Consumer feedback was simply “when is the next FEST happening” as reported by George Edah, brand manger, ABL.

Chairman Malt Liquor



Chairman, Ghana's first malt liquor beverage and only spirit-based alcoholic drink with a dash of ginger was launched on 16 June 2008. Made from the finest malt, ginger, grits and hops, Chairman is one of a kind and is distinctively rich and bold.

Chairman contains 10.1% alcohol by volume and is sold in a 375ml returnable brown glass bottle at 60Ghp. Chairman is a popular and affordable alternative for the consumer who wants more value for their money.

The brand Chairman, being true to its name, before the end of the first quarter of its introduction became the Chairman of the bar, the boss of the local vicinity and target consumers' choice.

The brand's performance since its launch presents a performance exceeding target by about 120%.

According to Michael Effah, ABL's Sales & Distribution Director, “the success of Chairman lies in our ability to communicate and ensure the consumer is always paying 60Ghp for the product at the bar level. No more, no less.” The cap of each bottle of Chairman is therefore branded 60Ghp.

Innovative Point of sale (POS) materials such as front door disruptions were used to communicate the brand at bar level.



The pacesetting brand also introduced the Chairman 10.1 Comedy show that was broadcast on Metro TV and GTV in the months

of November and December 2008. The show was highly rated by consumers and TV viewers all over the country. The show covered a ten week period and by popular request was repeated in February 2009.



Our Brands



Club Premium Lager - Reenergised

Ghana's premium Lager, Club had a fantastic year which resulted in significant brand volume growth and market share improvement over the 2007/2008 financial year. The brand's new lease of life and momentum is the result of the company's determination to revive its flagship brand. Consistent quality, good brand presentation, activation and a clearly orchestrated sales drive are the reasons we are experiencing this phenomenal growth on the brand.



The Tradition goes on ...

Over the past financial year, Club Premium Lager sponsored and participated in a number of festivals around the country. Amongst these were the Asafotufiam celebrated in Ada; Edina Bakatue celebrated by the people of Elmina; Akomase festival, celebrated by the people of Senya Berekum; Ewubia celebrated by the people of Ewutu; Odambia celebrated by Saltpond; Kundum celebrated by the people of Axim; Nsein celebrated by the people of Nsein; and Fetu by the people of Cape Coast.



All these festivals saw people enjoy ABL's wide beverage portfolio. In some instances there were exclusive sales of ABL products.

Club/Citi FM Highlife events

Club Premium Lager also sponsored all of Citi FM's High Life Rendezvous at the pool side of the Coconut Grove Regency Hotel in Accra. The venue strained at its seams with patrons who poured in to bask in the nostalgia of live band music from the 'good old days.

"High life music has a true Ghanaian identity," says Chris Wulff-Caesar, Marketing Director at ABL. "Riding on the back of a beer that is truly Ghanaian – Club Premium Lager, a real beer for real people – paid off for the show; it became a monthly ritual that gathered momentum. At the same time, the brand got huge mileage out of the events".

"The shows presented prominent high life musicians and bands that are popular amongst Ghanaians. The maiden event featured Ramblers International Band, a band that has been around since 1957. The next party hosted the 'Iron Boy' Abrantie Amakye Dede, followed by Nana Tuffour, and the ABC man, A. B. Crensil. The September Rendezvous featured Pat Thomas, who has several chart-topping hits to his credit."

52 Ghana parties

52 outlets were selected across the country for the original Ghana parties on 6th March 2009, Ghana's 52nd Independence Day anniversary.

Questions about Ghana and its History were administered at these selected outlets and the winners were given club branded souvenirs and free drinks.

The promotions were administered by the Trade Marketing Representatives. The parties were also used to introduce a new label for Club Premium Lager.

Club Minerals

Introducing PET

Club minerals in PET bottles were introduced in December 2008. A sampling exercise was carried out in 33 selected schools in Accra and Tema and 11 selected high traffic areas including Accra central to introduce the brand to consumers. This sampling exercise ended successfully on the 11th February 2009 after two weeks. The outcome of the sampling exercise is the current daily massive rush for Club minerals by the market women and hawkers every morning at the brewery.



Redd's Fruit Fusion

Redd's was launched in Ghana on 25th October 2008. The launch, themed 'Garden of Eden', was held at one of Ghana's trendiest bars, Rhapsody's. From the erotic Adam & Eve dance to the awesome vocal performances

by the South African R&B star Tumi and Ghana Music Award Winner, Irene to the official tasting of Redd's and the introduction of Ghana's ten Redd's African Fashion Design Awards (RAFDA) finalists, the Redd's launch was an exciting show of talent and new discoveries.



Speaking at the launch, Grant Liversage, Managing Director of ABL stated "Never before in the history of the Ghanaian beer market has a product been launched that focuses on the feminine needs and aspirations of the lady consumer. It is here, Redd's, a premium alcohol fruit beverage made for the modern, confident woman".



Marketing Director, Chris Wulff-Caesar also stated at the launch event that "the introduction of Redd's to the Ghanaian market means that we have a brand which is perfectly suited to the lifestyle and taste buds of our fashion conscious Ghanaian ladies."



Ghana was participating in RAFDA for the first time and a week after the Redd's launch the Ghana finals of RAFDA was held at the plush Holiday Inn Hotel. The finalists put together a show stopping array of designs inspired by the theme 'let your imagination "Go Wild" as you look to nature to reflect the nature of your fashion'.

The ten finalists showcased various elegant outfits with one woven out of sea grass, another made out of coconut husk and gourds, a third sewn out of fabric shaped like leaves, two made with inspiration from the sea and decorated with shells and other marine accessories, a leather gown, two designs inspired by fire and an eagle like design complete with real feathers.



The panel of five judges had quite a hard time choosing a winner but finally settled on Abibatu Issa's design made from coconut husk and gourds. The first runner up was Brigitte Merki-Ibrahim whose gown was woven from sea grass and the second runner up was Gloria Larbi, who had the dress made from 'leaves'.

Abibatu went on to be the first runner-up in the Africa competition held in Gaborone, Botswana, in November 2008.



February 2009 saw Redd's painting Accra in red tinted hues. Redd's sponsored the 'My Big Redd's Valentine Wedding' promotion. This promotion had as its grand prize, a Redd's sponsored wedding for the winning couple. The winners were selected on 14th February, Valentines Day, at a dinner for all the short listed entrants. The winning couple are Jeffrey Adjei and Tamara Gyapong whose wedding is scheduled for later on in 2009.



Our People



Health Walk

Employees of ABL and its next door neighbour, the Graphic Communications Group undertook a health walk from the entrance of ABL to the El Wak stadium on 17 May 2008.

The objective of the exercise was to keep employees of both companies fit and to enable both sets of employees socialise outside of work and get to know each other better.



Hepatitis B screening and VCT for Employees

In March 2008 employees at Accra Brewery were tested for Hepatitis B. All those who tested negative were then vaccinated against the disease starting from June 2009. All those who tested positive were given treatment paid for by ABL.

On world Aids Day, 1st December 2009, voluntary counselling and testing was provided for employees. Holy Trinity Health Centre was the service provider.

ABL joined the Ghana Business Coalition against HIV/Aids in the 2008/2009 financial year. The Ghana Business Coalition against HIV/Aids (GhBCA) has amongst its mandate the following:

- Facilitate workplace programs by providing guidelines, strategies and technical resources.
- Coordinate the implementation of workplace HIV/AIDS programs and policies among companies.
- Enroll and mobilize companies to join the Coalition.
- Mobilize resources for the business sector response to HIV/AIDS.
- Build capacity of businesses through research, training & mentoring, monitoring, and evaluation.
- Create a platform for sharing best practices and knowledge.
- Create a database of workplace HIV/AIDS programs and policies.
- Advocate workplace HIV/AIDS related issues and contribute to the achievement of national HIV/AIDS response targets.

ABL has so far benefited from several training programmes organised by the GhBCA for peer educators.



Special events improve ABL internal communications

Accra Brewery Limited (ABL) has, over the past two years, made several strides in enhancing internal communications.

MD's Birthday Cocktail: The Managing Director's Birthday Cocktail, instituted in 2007, has become an event much-anticipated by employees celebrating their birthdays. This is a late afternoon, monthly event to which employees who are celebrating birthdays are invited to do so with Grant Liversage, Managing Director, and his executive team. It has become a special occasion that has improved communication between the MD and employees in a relaxed and light-hearted setting. Along with a birthday song, cake and snacks, Grant gives a gift to each celebrant.



Quarterly Staff Durbar: The turnout for the End of year Staff Durbar held in 2008 was exceptional. A record number of employees attended and packed the hall to capacity, demonstrating overwhelming employee support for what has become an important date in the business' calendar. Union executives, the MD and other employees discuss company employee issues and performance. The MD mentions any employees who deserve special commendation. To promote two-way communication, the floor is opened for a question-and-answer session. An after-party at 'Club 31' (ABL's club house) follows the meeting. Attractions of the 2007/2008



end of year durbar were a presentation on Club Beer for 2008/2009 by the ABL Marketing team, led by Chris Wulff-Caesar, Marketing Director, the attendance of the club sheep and the music performed by the 'jama' troupe.

Making the Growth: To encourage all ABL employees to buy into the company's vision for 2008/2009, employees were brought together on Friday, 18 April 2008 to brainstorm the way forward. Employees were put into groups of between 12 and 16 to discuss what it would take to accomplish the company's 2008/2009 goals.

Facilitators and coordinators were selected from amongst the groups and given training prior to the event.

Employees wore branded 'Making the Growth' shirts and baseball caps. Feedback from the break-out sessions expressed the enthusiasm and seriousness with which employees approached the task. It was generally agreed by that for ABL to get to a 40% market share in 2008/2009, it will take teamwork, execution, quality and consumer focus, all built on a foundation of communication.



Training



Over the course of the 2008/2009 financial year employees undertook several training programmes. Amongst these were Safety Training; performance management training; SABMiller's Marketing Way training; SABMiller's Go to Market training; SABMiller's alcohol policy training; preparing and planning for retirement; analytical instruments technicians course; brewing skills; electrical system control; certificate in administration and management; good warehouse keeping; and machinery maintenance.



Sustainable Development



Alexander Ofori receiving ABL prize from the Technical Director, Richard Edzeame and HR Director, Akature Ania



UoG students 2008 with some of the ABL managers

ABL – UNIVERSITY OF GHANA PARTNERSHIP

In October 2007, Accra Brewery Limited (ABL) and the University of Ghana, Legon (UoG), formed a long-term partnership to offer students of the Food Process Engineering Department of the Engineering Faculty both theoretical and practical exposure in their field of study.

The mutually beneficial partnership was established upon the need to promote and enhance the business acumen of the country's future industrial leaders. Under the partnership, it was agreed that ABL and UoG would work together to promote the development of an annual 8-week internship programme within ABL for level 300 (penultimate year) students of the department; undertake activities to enrich their learning experience and explore opportunities to sponsor outstanding initiatives by students.

The two institutions would also cooperate to further develop curriculum of the Food Process Engineering Department to ensure that graduates of the department meet the needs of the brewing and beverage industry in Ghana.

Since the inception of this programme, two batches of five students each have been at ABL in 2007 and 2008 respectively. The best intern of the first batch, Alexander Ofori, was awarded a cash prize of US\$500.00. Out of that first batch of students, two are currently employed by ABL.

ABL also sponsored the best process engineering student award for 2008 with a tuition scholarship for an MSC education and a laptop. This also went to Alexander Ofori.

ABL is expecting the next group of interns in June 2009.

Recycling of Plastic Crates

During the 2008/2009 financial year, ABL came to an agreement with the Polygroup, manufacturers of plastic crates, to recycle our old, broken plastic crates.



The terms of the agreement are that for every three broken crates that we send to Polygroup, we shall receive one new one.

In the last quarter of the 2008/2009 financial year, eight thousand three hundred and forty-one broken crates were sent to Polygroup for recycling.

Farmers' Day

ABL supported the celebration of the 2008 Farmers Day with a donation of 120 cases of assorted ABL products. The presentation was made to the Chief Director of the Ministry of Food & Agriculture, on Thursday, 23 October 2008.



Ghana Business Code

Accra Brewery Limited signed up for the Ghana Business Code (GHBC) in 2008. The GHBC is a set of principles introduced into the Ghanaian business environment through the initiative of three key business associations in Ghana - the Association of Ghana Industries (AGI), Ghana National Chamber of Commerce and Industry (GNCCI) and Ghana Employers' Association (GEA) and the Danida funded project, Improving Business Practice (IBP), Sub-Component of the Business Sector Programme Support (BSPS).

The GHBC is a series of prescriptions based on the UN Global Compact relating to human rights, labour standards, the environment and transparency in business operations. These prescriptions are in line with the SABMiller sustainable development framework which ABL already reports on to SABMiller Plc.

The GHBC emphasizes the triple bottom line (3ps) of corporate responsibility with regard to People, Profit and Planet.

OICI Hope Programme

ABL is sponsoring 10 students from the Opportunities Industrialisation Centre International (OICI) under their HOPE programme from 2008 to 2009. The donation of Gh¢5,500.00 is for tuition fees and transportation during the two-year training programme.



Ms Adjoba Kyiamah, Corporate Affairs Manager, ABL, with the students



Sponsorship of the AMA's anti-malaria campaign

Accra Brewery Limited (ABL) donated chemicals and spraying machines worth over GH¢10,000.00 to the Health Directorate of the Accra Metropolitan Authority. The donation is in support of the directorate's malaria prevention exercise in the central business district of Accra. The Managing Director of ABL, Mr. Grant Liversage said the gesture is in line with the company's quest to help fight life threatening diseases such as malaria and its related consequences. The proximity of the company's operations to the target area for the fumigation ties in with the company's interest in improving the lives of the people and the commercial space they occupy. As task bearers of the city, Mr. Liversage said AMA's initiative will encourage businesses and individuals with the vision of improving health and the environment to contribute to such a noble cause. He also promised the company's preparedness to complement the efforts of the authority in such ventures.

Receiving the items, Dr. Simpson Anim Boateng, the Director of the AMA Health Directorate indicated that the statistics of child, infant and maternal mortality due to malaria at our health posts is disheartening. He said his Directorate is working towards more preventative measures than curative ways of battling malaria. He thanked ABL for responding favourably and in a timely manner to the request to support the fumigation of the central business district, specifically the Agbogoshie market and Accra central. He hoped that other businesses will emulate the act.



Grant Liversage in a handshake with Dr Simpson Anim Boateng

World Press Freedom Day & GJA national Awards



ABL in conjunction with UNESCO sponsored the commemoration of the 2008 world press freedom day celebrations (3rd May 2008) organised by the Ghana Journalists Association. Grant Liversage, ABL's Managing Director, spoke a few words at the lecture to mark the start of the celebrations. The ABL cup was presented to Affenyi Dadzie 11, the winning team at the soccer gala to mark the end of the celebrations.

ABL also sponsored the 2008 Ghana Journalists Association National Awards by donating drinks and sponsoring the Gh¢2,500.00 award for the best reporter in the Arts, Entertainment and Tourism category. The winner was Nii Korley Laryea of Graphic Showbiz and the award was presented by Chris Wulff-Caesar, ABL's marketing Director.



Chris Wulff-Caesar presenting the award



Ms Adjoba Kyiamah, presenting the Sponsorship cheque to GJA President & Treasurer



Chairman's Statement



GENERAL

Ladies and gentlemen, on behalf of the Board of Directors and Management of Accra Brewery Limited (ABL), I welcome you to this Annual General Meeting of our company and present the Annual Report and Financial Statements for the year ending 31st March 2009.

THE ECONOMY

According to the World Bank country report, Ghana's economic performance continued to be strong in 2008, notwithstanding the external shocks associated with the rise in crude oil and food prices. Economic growth reached an estimated 7.2 percent in 2008, up from 6.3 percent in 2007. Growth was driven by the good performance of exports and strong domestic economic activity. Exports receipts in US\$ grew by 33 percent in 2008, buoyed by high commodity prices for gold and cocoa. Also, domestic economic activity rose on account of the construction and housing booms, credit expansion, as well as the stimulus provided by Government spending.

However, excess demand pressures significantly widened fiscal and current account deficits. In particular, public expenditures grew up rapidly to reach almost 41 percent of GDP (from 37 percent in 2007), as a consequence of substantial increases in public wages, capital expenditures, energy subsidies and debt service.

COMPANY PERFORMANCE

Despite the overall loss suffered by the Company, the year ending 31 March 2009 represents a year of significant progress for your Company with significant investments in plant, people and brands which bode well for the future.

The new brand initiatives and focus on existing brands has yielded volume growth as well as revenue gains in a tough market. The cost pressures in the brewing industry relating to commodity prices had a significant impact on profitability although there are signs that these are easing.

The new packaging line commissioned in late March has yielded a significant increase in production as well as a decrease in cost per hectolitre packaged. The new state of the art facility incorporating the latest quality technology has already seen three (3) of our brands being recognised internationally for our quality by the International Taste and Quality Institute in Brussels.

DIVIDEND

The directors do not recommend the payment of dividend for the year ended 31 March 2009 due to the loss made by the Company during the year as well as the tighter borrowing environment.

OUTLOOK

The cost increases experienced in this year will start to come off sharply in 2009 as the commodity cycle eases and the reduced fuel prices flow through the system. The new product launches in the 2008-2009 financial year have already delivered significant growth in both market share and overall sales volumes. This along with the steady performance of the existing brands will ensure an exciting year to come.

The Board of Directors would like to express its sincere appreciation to the customers of the company for their loyalty, shareholders for their committed support and to the management and staff for their dedicated service over the past years.

Dr. Charles Mensa
Chairman



Managing Director's Statement

THE MARKET

Stone Strong Lager and Castle Milk Stout continued to be our biggest brands, maintaining market share. Club Premium Lager however had a fantastic year, growing in market share. The past year also saw us launch two new brands, Chairman Malt Liquor and Redd's Fruit Fusion. Both brands, particularly Chairman, grew quickly to contribute significantly to our volumes.

Our sparkling soft drinks were also re-introduced in PET bottles and were well received by consumers and are still growing strongly.

Our overall sales for the period showed growth over the prior year with strong momentum continuing into the new year.

PERFORMANCE

Our sales volumes grew over the year and we were able to increase revenue by 28.6% through price increases and an increase in direct distribution.

These gains were offset by high commodity and fuel prices which had a significant impact on variable costs particularly cost of sales and distribution. In addition, the Cedi depreciation had a big cost impact on our imported raw materials and locally sourced goods and services.

Fixed cost increased over prior year due to an increase in the number of depots as well as higher maintenance costs on the old packaging line which has now been de-commissioned.

The net effect of these cost increases saw the Company make an after tax loss of Gh¢224,000.00 for the year.

Aggregate current assets went up by 58.1% on prior year due to the capital expansion mentioned above. Trade receivables increased by 12.5% on prior year below the growth in revenue due to prudent debt management practices.

DIVIDEND

In view of the loss made by the Company during the year as well as the tighter borrowing environment, the Directors do not recommend the payment of dividend for the year ended 31 March 2009.

EMPLOYEES

The past financial year saw the recruitment of thirty-two employees and the retirement of nine employees after long and meritorious service to the company. Further highlights about employees are in the 'Our People' report.

OUTLOOK

The outlook for the coming year is for real GDP growth to reach 5.2 percent on the back of weaker credit growth and reduced government spending before recovering modestly to 5.4 percent in 2010.

We have recently completed our capacity upgrade by investing in a new pack line and additional cellars. We therefore believe we are well positioned with the right brands, plant and people capabilities to take advantage of any positive momentum in the economy.



A handwritten signature in black ink, appearing to read 'Grant Liversage'.

Grant Liversage
Managing Director



Directors' Report

Accra Brewery Limited

for the year ended 31 March 2009

Report of the Directors

The directors present herewith the audited financial statements of the company for the year ended 31 March 2009.

Statement of Directors' responsibilities

The directors are responsible for the preparation of financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss and cashflows for that period. In preparing these financial statements, the directors have selected suitable accounting policies and applied them consistently, made judgements and estimates that are reasonable and prudent and followed International Financial Reporting Standards (IFRS).

The directors are responsible for ensuring that the company keeps proper accounting records that disclose with reasonable accuracy at any time the financial position of the company. The directors are also responsible for safeguarding the assets of the company and taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal activities

The principal activities of Accra Brewery Limited continue to be the manufacture and distribution of beer, sparkling soft drinks and non-alcoholic malt beverages.

Results

The results for the year are shown in the income statement in the financial statements.

Dividends

The directors do not recommend the payment of dividend for the year ended 31 March 2009. (2008: GH¢624,000).

Board of Directors

Following the retirement of Messrs Napoleon Kpoh, Robin Goetzsche and Grant Liversage from the Board on August 13 2008, January 28 2009 and May 31 2009 respectively, Messrs Abraham Okine, Brian Hirsch and Gregory Metcalf were appointed by the Board of Directors on 28 January 2009 and 5 May 2009 to fill the casual vacancies created on the Board. Being eligible, these gentlemen offer themselves for election.

In accordance with Regulation 63 (5) of the Company's Regulations and Section 298 of the Companies Act, 1963, Dr. Charles Mensa retires by rotation and being eligible, offers himself for re-election.

Holding company

The company's ultimate holding company is SABMiller Plc, a company incorporated in the United Kingdom.

Auditor

The company's auditor, PricewaterhouseCoopers, will continue in office in accordance with Section 134(5) of the Ghana Companies Act, 1963 (Act 179).

The board of directors would like to express its sincere appreciation to the customers of the company for their loyalty, to shareholders for your support and to management and staff for their service during the year under review.



.....
Chairman
Dr Charles Mensa



.....
Managing Director
Grant Liversage

5th May 2009

.....
Date



Accra Brewery Limited

for the year ended 31 March 2009

Corporate Governance

Introduction

Accra Brewery Limited recognises the importance of good corporate governance as a means of sustained long-term viability of the business and therefore always seeks to align the attainment of the business objectives with good corporate behaviour.

In line with the framework, mission, values and business principles mandated through the group corporate accountability committee, planning takes place and resources are allocated towards achievement of accountability, compliance and reporting standards. The business adopts standard accounting practices and ensures sound internal controls to facilitate transparency in the disclosure of information and to give assurance to the reliability of the financial statements.

Board of directors

The responsibility of good corporate governance is placed in the hands of the board of directors and the management team. The board comprises four directors. The directors are knowledgeable individuals with experience in the brewing industry as well as in their fields of discipline.

The audit committee

The audit committee is made up of four members including three non-executive directors. The committee is chaired by an executive of SABMiller Plc. The audit committee reviews both the operational and financial aspects of the company. It reviews the financial performance, risk management, compliance with policies and laws, audit reports and business practices of the company.

System of internal control

Accra Brewery Limited is continuously enhancing its comprehensive risk and control review. This is aimed at both improving the mechanism for identifying and monitoring risk as well as appraising the systems of internal control.

The company has effective systems for identifying, managing and monitoring risks. The systems of internal control are implemented and monitored by appropriately trained personnel, suitably segregated as to authority, duties and reporting lines.

Code of business ethics

Accra Brewery Limited has communicated the principles in the SABMiller code of business ethics to employees, customers, suppliers and other major stakeholders. Accra Brewery Limited continues to reinforce communication on a regular basis, together with the development and application of complementary procedures so as to eliminate the potential for corrupt and illegal practices on the part of employees and contractors.

Occupational health and environmental safety

Accra Brewery Limited is aware that the requirements of good corporate citizenship necessitates active commitment towards occupational health and environmental protection. Accordingly, appropriate steps are being taken towards establishing and maintaining suitable environmental quality standards.



Notice of AGM

ANNUAL GENERAL MEETING NOTICE

Notice is hereby given that the Thirty-fourth Annual General Meeting of the members of Accra Brewery Limited will be held at the Osu Ebenezer Presbyterian Church Hall, Accra on Wednesday, August 19, 2009 at 10.00 a.m. for the following purposes.

AGENDA

1. To receive the Report of the Directors, Balance Sheet as at 31st March, 2009 together with the Accounts of the Company for the year ended on that date and the Report of the Auditors thereon.
2. To elect as a Director Mr. Abraham T. D. Okine
3. To elect as a Director Mr. Brian R. Hirsch
4. To elect as a Director Mr. Gregory Metcalf
5. To re-elect as Director Dr. Charles Mensa
6. To fix the remuneration of Directors
7. To authorize the Directors to fix the remuneration of the Auditors.
8. To pass the following Special Resolution:
 - a. to amend by special resolutions Regulations 14a, 14b, 14c and to delete Regulation 34 of the Company to permit the conversion and/or issuance of shares in electronic book entry form in compliance with the requirements of the Ghana Stock Exchange

A member entitled to attend and vote at the above meeting is entitled to appoint a proxy to attend and vote instead of him, and such proxy need not be a member of the Company. In case of a body corporate member, it may attend and vote by proxy or by a representative appointed in accordance with Section 165 of the Act.

A proxy form is attached. Executed proxy forms should be deposited at the office of the Registrars, Merchant Bank [Ghana] Limited, Kwame Nkrumah Avenue, P.O. Box 401, Accra not less than 48 hours before the meeting.

Dated this 5th day of May, 2009

By order of the Board
LENNAP & COMPANY
SECRETARY

REGISTERED OFFICE

1st Floor, PKF Building
20 Farrar Avenue
P.O. 22 Box GP 37
Accra



CORPORATE INFORMATION

Board of Directors

Dr. Charles Mensa	-	Chairman
Mr. Robin Goetzsche	-	Director [Resigned on 18/01/09] [Outgoing Vice-Chairman]
Mr. Grant Liversage	-	Outgoing Managing Director [Resigned 31/05/09]
Mr. Gregory Metcalf	-	Incoming Managing Director [Appointed on 01/06/09]
Mr. Napoleon Kpoh	-	Director [Retired on 13/08/08]
Mr. Abraham Tetteh Djan Okine	-	Director [Appointed on 18/01/09]
Mr. Brian Richard Hirsch	-	Director [Appointed on 18/01/09] [Incoming Vice-Chairman]

Secretary

Lennap & Company
1st Floor, PKF Building
20 Farrar Avenue, Adabraka
P. O. Box GP 1219, Accra

Registered Office

1st Floor, PKF Building
20 Farrar Avenue
P. O. Box GP 1219, Accra

Auditors

PricewaterhouseCoopers
Chartered Accountants
No. 10 Aviation Road
Una Home, 3rd Floor,
Airport City
PMB CT 42, Accra

Registrars

Merchant Bank [Ghana] Limited
Examination Loop, North Ridge
P. O. Box 401, Accra

Solicitors

Peasah Boadu & Co
3rd Floor, Gulf House
Tetteh Quarshie Roundabout
Accra

Bankers

Barclays Bank of Ghana Limited
Standard Chartered Bank Ghana Limited
Stanbic Bank [Ghana] Limited
Ecobank Ghana Limited
SG-SSB Limited

Executive Management Committee

Mr. Urvesh Desai	Finance Director
Mr. Richard Edzeame	Technical Director
Mr. Benjamin Afahey	Operations Director
Mr. Michael Effah	Sales & Distributions Director
Mr. Chris Wulff-Caesar	Marketing Director
Mr. Akature Ania	Human Resource Director
Ms. Adjoba Kyiamah	Corporate & Legal Affairs Manager



Report of Independent Auditors

REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF ACCRA BREWERY LIMITED

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Accra Brewery Limited set out on pages 17 to 33. These financial statements comprise the balance sheet as at 31 March 2009 and the income statement, statement of changes in equity and cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory notes.

Directors' Responsibility for the Financial Statements

The directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards (IFRS) and with the requirements of the Ghana Companies Act, 1963 (Act 179). This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an independent opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (ISA). Those Standards require that we comply with ethical requirements and plan and perform our audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the accompanying financial statements of the company give a true and fair view of the state of the financial affairs of the company at 31 March 2009 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the Ghana Companies Act, 1963 (Act 179).

REPORT ON OTHER LEGAL REQUIREMENTS

The Ghana Companies Act, 1963 (Act 179) requires that in carrying out our audit we consider and report on the following matters.

We confirm that:

- i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- ii) in our opinion proper books of account have been kept by the company, so far as appears from our examination of those books; and
- iii) the company's balance sheet and income statement are in agreement with the books of account.



Chartered Accountants
Accra

Dated 5th May, 2009



Income Statement

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

Income Statement for the year ended 31 March

(ALL AMOUNTS ARE EXPRESSED IN THOUSANDS OF GHANA CEDIS)

	Notes	2009	2008
Revenue	2	33,641	25,219
Cost of sales	3	(20,040)	(12,605)
		-----	-----
Gross Profit		13,601	12,614
Distribution expenses	4	(6,433)	(4,362)
Administrative expenses	5	(8,644)	(6,448)
		-----	-----
Operating (loss)/profit		(1,476)	1,804
Other income	6	12	175
		-----	-----
(Loss)/profit before finance charges		(1,464)	1,979
Net finance cost	7	(963)	(303)
		-----	-----
(Loss)/profit before tax		(2,427)	1,676
Tax credit/(expense)	9	187	(790)
		-----	-----
Net (loss)/profit for the year		(2,240)	886
		=====	=====
Basic and diluted earnings per share	25	(0.0090)	0.0036

References in the income statement, statement of changes in equity, cashflow statement and balance sheet relate to notes in pages 21 to 33, which form an integral part of the financial statements. Accounting policies of Accra Brewery Limited are set out in note 1 on pages 21 to 22.



Balance Sheet

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

Balance Sheet as at 31 March

(ALL AMOUNTS ARE EXPRESSED IN THOUSANDS OF GHANA CEDIS)

	Notes	2009	2008
Non-current assets			
Property, plant and equipment	10	39,249	16,484
Trade and other receivables	12	53	56
		39,302	16,540
Current assets			
Inventories	11	9,653	4,814
Trade and other receivables	12	6,770	5,600
Bank and cash balances	14	90	-
		16,513	10,414
Current liabilities			
Trade and other payables	16	15,789	4,628
Related party balances	22	21,888	5,757
Dividend Payable	17	432	-
Bank overdrafts	14	8,291	4,103
Current Income tax	9	423	423
		46,823	14,911
Net current liabilities		(30,310)	(4,497)
Total assets less current liabilities		8,992	12,043
Non-current liabilities			
Deferred tax	9	689	876
		689	876
Shareholders' funds			
Stated capital	18	7,332	7,332
Income surplus account		971	3,835
Shareholders' equity		8,303	11,167
Total equity and non-current liabilities		8,992	12,043

The financial statements on pages 17 to 33 were approved by the Board of Directors on 5 May 2009 and were signed on its behalf by:



Chairman
Dr Charles Mensa



Managing Director
Grant Liversage



Statement of Changes in Equity

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

Statement of changes in equity

(ALL AMOUNTS ARE EXPRESSED IN THOUSANDS OF GHANA CEDIS)

	Notes	Stated capital	Capital surplus	Income surplus	Shareholders Equity
Year ended 31 March 2009					
Balance at 1 April 2008	18	7,332	-	3,835	11,167
Net loss for the year		-	-	(2,240)	(2,240)
Final dividend for 2008		-	-	(624)	(624)
		-----	-----	-----	-----
Balance at 31 March 2009		7,332	-	971	8,303
		=====	=====	=====	=====
Year ended 31 March 2008					
Balance at 1 April 2007	18	7,332	-	3,198	10,530
Net profit for the year		-	-	886	886
Final dividend for 2007		-	-	(249)	(249)
		-----	-----	-----	-----
Balance at 31 March 2008		7,332	-	3,835	11,167
		=====	=====	=====	=====



Cash Flow Statement

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

Cash Flow Statement for the year ended 31 March

(ALL AMOUNTS ARE EXPRESSED IN THOUSANDS OF GHANA CEDIS)

	Notes	2009	2008
Cash flow from operations	19	22,182	2,912
Interest paid		(963)	(303)
Tax paid	9	-	(1)
Net cash from operating activities		21,219	2,608
Cash flow from investing activities			
Purchase of property, plant and equipment	10a	(26,030)	(5,752)
Proceeds from sale of property, plant and equipment	10c	905	865
Net cash used in investing activities		(25,125)	(4,887)
Cash flow from financing activities			
Dividend paid	17	(192)	(249)
Net cash used in financing activities		(192)	(249)
Net decrease in cash and cash equivalents		(4,098)	(2,528)
Cash and cash equivalents at beginning of year		(4,103)	(1,575)
Cash and cash equivalents at end of year	14	(8,201)	(4,103)



PERONI
ITALY



Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

1. Accounting policies

Accra Brewery Limited is a public company incorporated and domiciled in Ghana. The address of the company's registered office is 1st Floor, PKF Building 20 Farrar Avenue, P.O. Box GP 37, Accra, Ghana. The company primarily is involved in the manufacture and distribution of beer, sparkling soft drinks and non-alcoholic malt beverages. The company is listed on the Ghana Stock Exchange.

The principal accounting policies adopted in the preparation of these financial statements are set out below:

a. Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS). They have been prepared under the historical cost convention except as disclosed in the accounting policies below. The preparation of financial statements under IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement and complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 28 (i) and (ii).

b. Property, plant and equipment

The company uses the cost model to value property, plant and equipment. All property, plant and equipment are stated at cost less depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items. On adoption of IFRS, the company used 'revaluation as deemed cost' at the date of transition in respect to certain revalued buildings.

Depreciation on property, plant and equipment other than containers is calculated on the straight-line basis to write-off the costs of each class of property, plant and equipment to their residual values over their estimated useful lives as follows:

Buildings	33.33 years
Plant, machinery and equipment	5 - 20 years
Motor vehicles	3 - 5 years
Containers:	
Crates	6 years
Bottles:	
Soft drinks	4 years
Beer	3 years

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amounts and are included in other income.

Differences between the cost and deposit values of containers are written off over their useful lives. Reported breakages in the brewery are written off in the period the breakages occur.

c. Leases

Leases, where a significant portion of risk and rewards are retained by the lessor, are classified as operating leases. Payments made under operating leases are charged to the income statement on a straight line basis over the period of the lease.

d. Inventories

Raw materials and other stocks are valued at the lower of cost and net realisable value. Costs include all expenses incurred in bringing the stocks to their current location. Finished goods and work in progress are valued at standard costs. These includes raw material costs plus direct production costs. Net realisable value is the estimate of the selling price in the ordinary course of business less the costs to completion and selling expenses.



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

Accounting policies (continued)

e. Trade receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. A provision for impairment of receivables is established when there is objective evidence that the company will not be able to collect all the amounts due according to the original terms of receivables. The amount of the provision is the difference between the carrying amount and the present value of expected cash flows, discounted at the effective interest rate. The amount of the provision is recognised in the income statement.

f. Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash in hand, deposits held at call with banks, and bank overdrafts. In the balance sheet, bank overdrafts are included in current liabilities.

g. Income tax

Income tax comprises current tax and deferred tax.

Current tax

Current tax is the expected tax payable on the taxable income for the year using tax rates enacted at the balance sheet date and any adjustment to the tax payable in respect of previous years.

Deferred income taxes

Deferred tax is recognised in full, using the liability method, on temporary differences that have originated but not reversed at the balance sheet date; that is, where transactions or events that result in an obligation to pay more tax in the future or the right to pay less tax in the future have occurred at the balance sheet date. Currently enacted tax rates are used to determine the deferred tax.

Deferred tax assets are recognised only to the extent that the realisation of the related tax benefit is probable.

h. Post employment benefits

The company has a defined contribution scheme by which statutory contributions are made to the Social Security Fund (SSF) on behalf of employees. The employee and the employer contribute 5% and 12.5% respectively to the fund. This is a statutory requirement. In addition, the company contributes 7.5% to a separate Provident Fund on behalf of employees.

These contributions are accounted for as part of staff costs. These contributions continue as long as the employee remains in active employment of the company.

i. Revenue recognition

Sales are recognised upon delivery of products and customer acceptance, net of excise duty and VAT charged on behalf of the Government.

j. Foreign currencies

Foreign currency transactions are converted into Cedis at the rate of exchange applicable at the time of transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rate ruling at that date. Exchange differences arising from the conversion and translation are recognised in the income statement in the year in which they arise.



Accra Brewery Limited

Financial Statements
for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

2. Revenue

	2009	2008
By type:		
Gross sales value	50,214	39,485
	-----	-----
	50,214	39,485
	=====	=====
Taxes collected for Government		
Excise duty	(9,841)	(9,031)
VAT	(6,732)	(5,235)
	-----	-----
Total taxes	(16,573)	(14,266)
	-----	-----
Net sales value	33,641	25,219
	=====	=====

3. Cost of sales

Cost of goods sold comprises raw materials, conversion cost and materials sourcing expenses.

	2009	2008
Materials sourcing expenses	18,406	11,190
Staff cost	1,634	1,415
	-----	-----
	20,040	12,605
	=====	=====

8a

4. Selling and distribution expenses

	2009	2008
Freight and distribution management costs	3,563	1,949
Advertising and promotion	2,870	2,413
	-----	-----
	6,433	4,362
	=====	=====

5. Administrative expenses

	2009	2008
Staff costs	2,034	1,530
Depreciation	543	495
Auditor's remuneration	36	32
Fees paid to auditor for other services	28	18
Directors' remuneration:	14	14
Others	5,989	4,359
	-----	-----
	8,644	6,448
	=====	=====

8b

10a

IAS 39 requires loans and advances given to staff at concessionary rates be fair valued at initial recognition. Included in staff cost is the implicit interest charges of GH¢ 43,000 (2008: GH¢ 27,000) at the company's average interest rate of 23.575% and 14.68% respectively.



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

6. Other income

		2009	2008
Gains on disposal of property, plant and equipment	10c	12	175
		-----	-----
		12	175
		=====	=====

7. Net finance cost

	2009	2008
Interest on bank overdrafts	963	303
	-----	-----
	963	303
	=====	=====

8. Staff costs

Staff costs are charged to cost of sales and administrative expenses as below.

8a. Cost of sales

	2009	2008
Remuneration to employees	1,477	1,258
Defined contribution - retirement benefits scheme	62	63
Social security costs	95	94
	-----	-----
	1,634	1,415
	=====	=====

8b. Administrative expenses

	2009	2008
Remuneration to employees	1,795	1,402
Defined contribution - retirement benefits scheme	78	37
Social security costs	120	60
Salaries as executives	41	31
	-----	-----
	2,034	1,530
	=====	=====



Accra Brewery Limited

Financial Statements
for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

9. Tax

	Balance at 1 April	Charge/Credit to profit and loss	Payments	Balance at 31 March
Income tax				
2008	423	-	-	423
2009	-	-	-	-
	-----	-----	-----	-----
	423	-	-	423
	-----	-----	-----	-----
Deferred tax				
Property, plant and equipment	876	(187)	-	689
	-----	-----	-----	-----
	876	(187)	-	689
	-----	-----	-----	-----

The tax charged on the profit before income tax differs from the theoretical amount that would arise using the statutory income tax rate. This is explained as follows:

	2009	2008
(Loss)/Profit before tax	(2,427)	1,676
Tax calculated at the statutory Income tax rate of 25%	(607)	419
Tax effect of:		
Prior year charge/understatement	(193)	(111)
Disallowable expenses	613	482
Income tax expense	(187)	790
	-----	-----
Effective tax rate	8%	47%
	=====	=====

Chairman



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

10a. Property, plant and equipment

	Buildings	Plant machinery and equipment	Motor vehicles	Containers and bottles	Work in Progress	2009 Total
Cost						
Balance at 1 April 2008	987	13,105	2,606	7,486	1,319	25,503
Reclassification of CWIP		1,107	4		(1,111)	-
Additions in the year	19	1,329	680	5,335	18,667	26,030
Write offs and disposals		-	(116)	(881)	-	(997)
Balance at 31 March 2009	1,006	15,541	3,174	11,940	18,875	50,536
Accumulated depreciation						
Balance at 1 April 2008	435	4,979	1,284	2,321	-	9,019
Charge for the year	28	1,415	454	475	-	2,372
Write offs and disposals		-	(104)	-	-	(104)
Balance at 31 March 2009	463	6,394	1,634	2,796	-	11,287
Net book value at 31 March 2009	543	9,147	1,540	9,144	18,875	39,249

10b. Property, plant and equipment

	Buildings	Plant machinery and equipment	Motor vehicles	Containers and bottles	Work in Progress	2008 Total
Cost						
Balance at 1 April 2007	923	10,228	2,228	6,221	1,159	20,759
Reclassification of CWIP	69	792	286	-	(1,147)	-
Additions in the year	-	2,085	436	1,924	1,307	5,752
Write offs and disposals (1,008)	(5)	-	(344)	(659)	-	-
Balance at 31 March 2008	987	13,105	2,606	7,486	1,319	25,503
Accumulated depreciation						
Balance at 1 April 2007	410	3,966	1,209	1,846	-	7,431
Charge for the year	28	1,013	390	475	-	1,906
Write offs and disposals	(3)	-	(315)	-	-	(318)
Balance at 31 March 2008	435	4,979	1,284	2,321	-	9,019
Net book value At 31 March 2008	552	8,126	1,322	5,165	1,319	16,484

Included in buildings is leasehold land costing GH¢12,700 which has not been reclassified because it is considered insignificant.



Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

Depreciation has been charged to the income statement as follows:

	2009	2008
Cost of sales	1,829	1,411
Selling, general and administrative expenses	543	495
	-----	-----
	2,372	1,906
	=====	=====

10c. Profit/(Loss) on disposal of non current assets

	Plant motor vehicles and furniture	Containers and bottles	2009 Total	2008 Total
Gross book value	116	881	997	1,008
Accumulated depreciation	(104)		(104)	(318)
	-----	-----	-----	-----
Net book value	12	881	893	690
Sales proceeds	(50)	(855)	(905)	(865)
	-----	-----	-----	-----
(Loss)/Profit on disposal	(38)	26	(12)	(175)
	=====	=====	=====	=====



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

11. Inventories

	2009	2008
Raw materials and packaging	5,663	2,285
Work in process	722	309
Finished goods	444	250
Sundry stock	2,824	1,970
	-----	-----
	9,653	4,814
	=====	=====

During the year, inventories expensed and charged to income statement were GH¢18,406,000 (2008: GH¢11,190,000)

12. Trade and other receivables

	2009	2008
Trade receivables	5,740	5,103
Prepayments	66	122
Other receivables and deposits	799	299
Staff loans and advances	218	132
	-----	-----
	6,823	5,656
	=====	=====

The maximum amount of staff indebtedness during the year did not exceed GH¢288,000 (2008: GH¢188,000). Full provision has been made to cover impaired debts. This amounts to GH¢3.094 million (2008: GH¢3.226 million)

Due within one Year

	2009	2008
Trade receivables	5,740	5,103
Prepayments	66	122
Other receivables and deposits	799	299
Staff loans and advances	165	76
	-----	-----
	6,770	5,600
	=====	=====

Due more than one Year

	2009	2008
Staff loans	53	56
	-----	-----
	53	56
	=====	=====



Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

13. Post employment benefits

The company has a defined contribution scheme by which statutory contributions are made to the Social Security Fund (SSF) on behalf of employees. The employee and the employer contribute 5% and 12.5% respectively to the fund.

In addition, the company contributes 7.5% to a separate Provident Fund on behalf of employees.

14. Cash and cash equivalents

	2009	2008
Cash and cash equivalents comprise:		
Bank and cash balances	90	-
Bank overdrafts	(8,291)	(4,103)
	-----	-----
	(8,201)	(4,103)
	=====	=====

15. Bank overdrafts

The company has overdraft facilities of GH¢2.5m with Barclays Bank of Ghana Limited; GH¢2m with SG-SSB Bank Limited, GH¢2m with Standard Chartered Bank Ghana Limited and GH¢2m with Stanbic Bank Ghana Limited.

The overdraft facilities with the banks are unsecured

16. Trade and other payables

	2009	2008
Trade payables	13,896	3,099
Excise duty and VAT payable	1,486	1,123
Deposits on containers	407	406
	-----	-----
	15,789	4,628
	=====	=====

Due within one year

	2009	2008
Trade payables	13,896	3,099
Excise duty and VAT payable	1,486	1,123
Deposits on containers	407	406
	-----	-----
	15,789	4,628
	=====	=====



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

17. Dividend proposed

The directors do not recommend the payment of dividend for the year ended 31 March, 2009. (2008: GH¢624,000).

17a. Dividend payable

	2009	2008
Balance at 1 April	-	-
Dividend declared	624	249
Payment during the year	(192)	(249)
	-----	-----
Unclaimed at 31 March	432	-
	=====	=====

18. Share capital

	2009		2008	
	No. of shares of no par value	Proceeds	No. of shares of no par value	Proceeds
Authorised shares	1,000,000,000		1,000,000,000	
	=====		=====	
Issued shares				
For cash	153,330,042	7,144	153,330,042	7,144
For consideration other than cash	967,734	59	967,734	59
Transferred from income surplus in accordance with section 66(1) (c) of the Companies Act 1963 (Act 179)	95,148,888	129	95,148,888	129
	-----	-----	-----	-----
	249,446,664	7,332	249,446,664	7,332
	=====	=====	=====	=====

There is no unpaid liability on any shares. There are no calls or instalments unpaid. There are no treasury shares.



Accra Brewery Limited

Financial Statements
for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

19. Cash generated from operations

	2009	2008
(Loss)/profit before tax	(2,427)	1,676
Adjustments for:		-
Depreciation	2,372	1,906
Interest on Staff loans	1	(2)
Interest expense	963	303
Gain on disposal of property, plant and equipment	(12)	(175)
Increase in inventories	(4,839)	(1,712)
(Increase)/decrease in trade and other receivables	(1,167)	2,123
Increase/(decrease) in trade and other payables	11,161	(2,771)
Increase in amounts due to related parties	16,131	1,564
	-----	-----
Cash generated from operations	22,182	2,912
	=====	=====

20. Contingencies

Legal proceedings: There were a number of legal proceedings outstanding against the company at 31 March 2009. No provision has been made in the financial statements following professional advice.

21. Commitments

There were no capital and operating lease commitments at the balance sheet date. (2008: Nil).



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

22. Related party transactions

The company's ultimate holding company is SABMiller Plc, a company incorporated in the United Kingdom. Other related parties to the company, through common shareholding or common directorship, with whom the company conducted business are: Bevman Services A.G., SABMiller Africa & Asia Pty Limited, SAB International Export Trading, SABMiller Vietnam, MUBEX, National Breweries (NAT) and SABMiller International B.V.

Transactions with these related parties include the purchase of raw materials, spare parts, management services, and royalties. During the year, the following related party transactions took place as detailed below:

a. Purchases of goods & services:	2009	2008
SABEX PTY LTD	9,680	3,799
MUBEX	2,320	-
SABMILLER VIETNAM	198	-
	-----	-----
	12,198	3,799
	=====	=====
b. Management services and royalties	2009	2008
Management Fees	1,550	1,161
Royalties	683	638
	-----	-----
	2,233	1,799
	=====	=====
c. Payables to related parties:	2009	2008
BEVMAN SERVICES A.G	4,496	2,946
SABMILLER FINANCE BV	2,174	1,491
SABEX PTY LTD	12,629	1,320
MUBEX	2,313	-
NATIONAL BREWERIES (NAT)	74	-
SABMILLER VIETNAM	202	-
	-----	-----
	21,888	5,757
	=====	=====
d. Key management personnel compensation	2009	2008
Short term employee benefits	372	354
Post employment benefits	37	33
	-----	-----
	409	387
	=====	=====
Of which:		
Executive Directors	67	67
Non-Executive Directors	342	320
	-----	-----
	409	387
	=====	=====



Accra Brewery Limited

Financial Statements
for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

23 Statement of recognised income and expenses for the year ended 31 March

	2009	2008
Net (loss)/profit after tax	(2,240)	886
	-----	-----
Total recognised income and expenses	(2,240)	886
	=====	=====

24. Financial instruments and treasury risk management

The company has comprehensive policies in place approved by the Board of Directors to cover market risk and credit risk.

Financial risk management

The company's activities expose it to a variety of financial risks, including credit risk of foreign currency exchange rates and interest rates.

Risk management is carried out by the treasury department under SABMiller group policies approved by the Board of Directors. Treasury identifies and evaluates financial risks but does not hedge any risks. The Board provides written principles for overall risk management, as well as written policies covering specific areas such as foreign exchange risk, interest rate risk, credit risk and investing excess liquidity.

Credit risk

The company has no significant concentrations of credit risk. It has policies in place to ensure that sales are made to customers with an appropriate credit history. Sales to customers are mainly on cash basis. Credit sales are used tactically to take advantage of market opportunities. The company also has policies that limit the amount of credit exposure to any distributors. The maximum exposure to credit risk is Gh¢5.740 million (2008: Gh¢5.103 million).

As of 31st March, 2009 net trade receivables were Gh¢5.740 million (2008: Gh¢5.103 million). Total provisions as at the balance sheet date were Gh¢3.094 million (2008: Gh¢3.226 million).

Other receivables relate mainly to advances given to operational directors for accommodation. Just as the other staff loans, they are recoverable against the employees benefits under the Provident Fund Scheme on default. Both are deducted monthly from employees earnings.

Fair values of financial assets and liabilities

The following table summarises the fair values and carrying amounts of the various financial assets and financial liabilities. The carrying amounts of the following financial assets and liabilities are a reasonable approximation of their fair value, because of their short term nature.



Notes

Accra Brewery Limited

Financial Statements
for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

24. Financial instruments and treasury risk management (continued)

	Fair value 2009	Fair value 2008	Carrying amount 2009	Carrying amount 2008
Financial assets				
Trade and other receivables	6,823	5,656	6,823	5,656
Bank and cash	90	-	90	-
	=====	=====	=====	=====
Financial liabilities				
Trade and other payables	15,789	4,628	15,789	4,628
Amounts due to related companies	21,888	5,757	21,888	5,757
Overdrafts	8,291	4,103	8,291	4,103
	=====	=====	=====	=====

Cash and cash equivalents, overdrafts and payables have fair values that approximate to their carrying amounts because of their short-term nature.

Maturity analysis of financial liabilities

The table below analyses the financial liabilities into the relevant maturity grouping based on the remaining period at the balance sheet to the contractual maturity date.

Less than 1 year	2009	2008
Trade and other payables	15,789	4,628
Amounts due to related companies	21,888	5,757
Overdrafts	8,291	4,103
	-----	-----
	45,968	14,488
	=====	=====

Sensitivity Analysis

The company has used sensitivity analysis technique to measure the estimated impact to income statement from an instantaneous increase or decrease of 2% in market interest rate and a 10% strengthening or weakening in Ghana cedi against major trading currencies.

The fair value of debt is affected by movements in interest rates. A hypothetical 2% increase in interest rates will result in a reduction of Gh¢165,820 in profit before tax.

The values of trade and other payables denominated in foreign currency are subject to exchange rate movements. A hypothetical 10% upward change in foreign exchange rate will result in reduction of Gh¢2.22679m in profit before tax.



Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

25. Earnings per share

	2009	2008
Net (loss)/profit for the year	(2,240)	886
Weighted average number of ordinary shares in issue (thousands)	249,447	249,447
Earnings per share	(0.0090)	0.0036
	=====	=====

At the balance sheet date, the basic earnings per share and the diluted earnings per share were the same. There were no outstanding shares which on conversion could increase the weighted average number of ordinary shares in issue.

26. Segmental reporting

Accra Brewery Limited operates mainly in Ghana and therefore considers its operation as one unit. Segmental reporting is therefore not adopted in presenting the financial statements.

27. Capital Management

The primary objectives of the company's equity capital management are to ensure that the company is able to meet its debt as they fall due and to maximise shareholder value. The company's capital is primarily the shareholders' equity. No changes were made in the objectives, policies and processes from the previous years.

28. Critical accounting estimates and judgements

Estimates and judgements are continually made and evaluated and are based on historical experience and other factors, including experience of future events that are believed to be reasonable under the circumstances.



Notes

Accra Brewery Limited

Financial Statements

for the year ended 31 March 2009

NOTES (continued)

(IN THE NOTES ALL AMOUNTS ARE SHOWN IN THOUSANDS OF GHANA CEDIS UNLESS OTHERWISE STATED)

28. Critical accounting estimates and judgements continued

(i) Critical accounting estimates and assumptions

Income tax

Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the course of business. The company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final outcome of these matters are different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

(ii) Critical Judgements in applying the entity's accounting policies

In the process of applying the company accounting policies, management has made judgement in determining:

* whether assets are impaired



5yr Financial Summary

Accra Brewery Limited

for the year ended 31 March 2009

Five Year Financial Summary of the Company

Balance Sheet as at 31 March

	IFRS			GAS	
	2009	2008	2007	2006	2005
Revenue					
Gross Revenue	50,214	39,485	38,495	31,494	31,457
Less taxes	(16,573)	(14,266)	(13,990)	(11,599)	(11,633)
Excise duty	(9,841)	(9,031)	(8,884)	(7,374)	(7,676)
Sales tax/VAT	(6,732)	(5,235)	(5,106)	(4,225)	(3,957)
Net Revenue	33,641	25,219	24,505	19,895	19,824
Profit / (Loss)	-	-	-	-	-
Before tax	(2,427)	1,676	326	(544)	1,870
After tax	(2,240)	886	337	(247)	1,374
Dividend	(624)	(249)	-	-	374
No. of shares in thousands	249,447	249,447	249,446	249,446	249,446
Earnings per share GH¢	(8.98)	3.55	1.35	(0.99)	5.51
Balance sheet					
Gross property, plant and equipment	50,536	25,503	20,759	16,510	14,289
Depreciation	11,287	9,019	7,431	5,837	4,339
Net property, plant and equipment	39,249	16,484	13,328	10,673	9,950
Investment	-	-	-	-	0.30
Trade and other receivables	53	56	64.00	-	-
Current assets	16,513	10,414	10,840	10,978	14,289
Total assets	55,815	26,954	24,232	21,651	24,239
Liabilities	47,512	15,787	13,702	11,458	9,975
Shareholders Fund	8,303	11,167	10,530	10,193	14,265
Net assets per share	33	45	42	41	57
Distribution of Value Added					
Paid to employees - wages and salaries	3,668	2,945	2,707	2,287	1,750
Paid to providers of Capital:	-	-	-	-	-
Interest	963	303	388	750	424
Dividend	624	249	-	-	374
Paid to Ghana Government	1,587	552	388	750	798
Excise duties and sales tax	16,573	14,266	13,990	11,599	11,633
Tax on Company Profit	-	423	-	37	539
	16,573	14,689	13,990	11,636	12,172

The financial summaries, labelled as IFRS, have been adjusted accordingly to recognise fair value movements.

GAS-Ghana Accounting Standards

IFRS-International Financial Reporting Standards

Unclaimed dividends and share certificates

Our records show that some dividend warrants have not been presented to the bank for payment while others have been returned to the registrar's office unclaimed. It is in the interest of all affected shareholders to contact

either: The Company Secretary
Lennap & Company
1st Floor, PKF Building
P. O. Box GP 37
Accra

or: The Registrars
Merchant Bank (Gh) Limited
Merban House
Kwame Nkrumah Avenue
P.O. Box 401
Accra



Shareholders' Information

Accra Brewery Limited

for the year ended 31 March 2009

Shareholders' Information

Number of shareholders

The Company had 3,700 ordinary shareholders at 31 March 2009 with equal voting rights

distributed as follows:

Holding	No. of holders	Holders %	No. of shares	% of Holding
1 - 1,000	2,384	64.43	870,176	0.35
1,001 - 5,000	911	24.62	2,085,927	0.84
5,001 - 10,000	163	4.41	1,222,859	0.49
10,001 - and over	242	6.54	245,267,702	98.32
	-----	-----	-----	-----
	3,700	100.00	249,446,664	100.00
	=====	=====	=====	=====

20 Largest shareholdings at 31 March 2009

Shareholders	Number of shares	% Holding
1. Overseas Brewery Limited	172,624,029	69.20
2. Social Security & National Insurance Trust	27,763,719	11.13
3. BBGN/SSB TST X71 AX71	14,904,183	5.97
4. Strategic Initiatives Limited	4,049,465	1.62
5. Ziga Investments Limited	3,074,666	1.23
6. B.B.G. Nominee/EPACK Investment Fund Limited	2,954,330	1.18
7. Mr. G. Amenuvor	2,294,262	0.92
8. StarLife Assurance Company Limited	1,920,000	0.77
9. Accra Brewery Ltd Employees Trust	1,897,762	0.76
10. Databank Brokerage Limited	1,408,366	0.56
11. Mr. P. Hammond	510,000	0.20
12. SAS Nominees 3	498,800	0.20
13. SAS Nominees 1	413,400	0.17
14. Mr. J. Idun-Ogde	400,000	0.16
15. Mr. H. Hotz	369,884	0.15
16. Merban Stockbrokers Portfolio	299,753	0.12
17. SAS/MERKI Janet Aku	294,117	0.12
18. Mr. F. T. Gambrah	267,000	0.11
19. Mr. H. J. K. Ephraim	253,300	0.10
20. Kwaku Okyere and Co Limited	210,000	0.08
	-----	-----
	236,407,036	94.77
	=====	=====



ANNUAL GENERAL MEETING

Shareholder's Signature

8. To pass the following Special Resolution: to amend by Special Resolutions, Regulations 14a, 14b, 14c and to delete Regulation 34 of the Company to permit the conversion and/or issuance of shares in electronic book entry form in compliance with the requirements of the Ghana Stock Exchange

Please indicate an 'X' in the appropriate square how you wish your votes to be cast on the resolutions referred to above. Unless otherwise instructed, the proxy will vote or abstain from voting at his discretion.

NOTES

1. A member [shareholder] who is unable to attend an Annual General Meeting is allowed by law to vote by proxy. The above Proxy Form has been prepared to enable you exercise your vote, if you cannot personally attend.
2. Provision has been made on the form for the Chairman of the meeting to act as your proxy, but if you wish you may insert in the blank space marked * the name of any person, whether a member of the Company or not, who will attend the meeting and vote on your behalf instead of the Chairman of the meeting.
3. In the case of joint shareholders, each joint holder should sign.
4. If executed by a corporation, the Proxy Form should bear its Common Seal or be signed on its behalf by a Director.
5. Please sign the above Proxy Form and post it so as to reach the address shown overleaf not later than 48 hours before the meeting.
6. The Proxy must produce the admission card sent with the Report and Accounts to obtain entrance to the meeting.



**The secret
behind a
woman's smile.**



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