

Second Quarter 2017 Results

27 July 2017



AB InBev

© AB InBev 2017 – All rights reserved

Legal Disclaimers

Certain statements contained in this report that are not statements of historical fact constitute forward-looking statements, notwithstanding that such statements are not specifically identified. In addition, certain statements may be contained in the future filings of the Company with the competent securities regulators or other authorities, in press releases, and in oral and written statements made by or with the approval of the Company that are not statements of historical fact and constitute forward-looking statements.

Forward-looking statements are not guarantees of future performance. Rather, they are based on current views and assumptions and involve known and unknown risks, uncertainties and other factors, many of which are outside the Company's control and are difficult to predict, that may cause actual results or developments to differ materially from any future results or developments expressed or implied by the forward-looking statements. Factors that could cause actual results to differ materially from those contemplated by the forward-looking statements include, among others: (i) local, regional, national and international economic conditions, including the risks of a global recession or a recession in one or more of the Company's key markets, and the impact they may have on the Company and its customers and its assessment of that impact; (ii) financial risks, such as interest rate risk, foreign exchange rate risk (in particular as against the U.S. dollar, the Company's reporting currency), commodity risk, asset price risk, equity market risk, counterparty risk, sovereign risk, liquidity risk, inflation or deflation; (iii) continued geopolitical instability, which may result in, among other things, economic and political sanctions and currency exchange rate volatility, and which may have a substantial impact on the economies of one or more of the Company's key markets; (iv) changes in government policies and currency controls; (v) continued availability of financing and the Company's ability to achieve its targeted coverage and debt levels and terms, including the risk of constraints on financing in the event of a credit rating downgrade; (vi) the monetary and interest rate policies of central banks; (vii) changes in applicable laws, regulations and taxes in jurisdictions in which the Company operates; (viii) limitations on the Company's ability to contain costs and expenses; (ix) the Company's expectations with respect to expansion plans, premium growth, accretion to reported earnings, working capital improvements and investment income or cash flow projections; (x) the Company's ability to continue to introduce competitive new products and services on a timely, cost-effective basis; (xi) the effects of competition and consolidation in the markets in which the Company operates; (xii) changes in consumer spending; (xiii) changes in pricing environments; (xiv) volatility in the prices of raw materials, commodities and energy; (xv) difficulties in maintaining relationships with employees; (xvi) regional or general changes in asset valuations; (xvii) greater than expected costs (including taxes) and expenses; (xviii) the risk of unexpected consequences resulting from acquisitions (including the combination with ABI SAB Group Holding Limited (formerly SABMiller Limited, formerly SABMiller plc) (the "Transaction")), joint ventures, strategic alliances, corporate reorganizations or divestiture plans, and the Company's ability to successfully and cost-effectively implement these transactions and integrate the operations of businesses or other assets it has acquired; (xix) an inability to realize synergies from the Transaction; (xx) the outcome of pending and future litigation, investigations and governmental proceedings; (xxi) natural and other disasters; (xxii) any inability to economically hedge certain risks; (xxiii) inadequate impairment provisions and loss reserves; (xxiv) technological changes and threats to cybersecurity; and (xxv) the Company's success in managing the risks involved in the foregoing. All subsequent written and oral forward-looking statements attributable to the Company or any person acting on its behalf are expressly qualified in their entirety by the cautionary statements referenced above. Forward-looking statements speak only as of the date on which such statements are made.

The Company's statements regarding financial risks are subject to uncertainty. For example, certain market and financial risk disclosures are dependent on choices about key model characteristics and assumptions and are subject to various limitations. By their nature, certain of the market or financial risk disclosures are only estimates and, as a result, actual future gains and losses could differ materially from those that have been estimated. Subject to the Company's obligations under Belgian and U.S. law in relation to disclosure and ongoing information, the Company undertakes no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

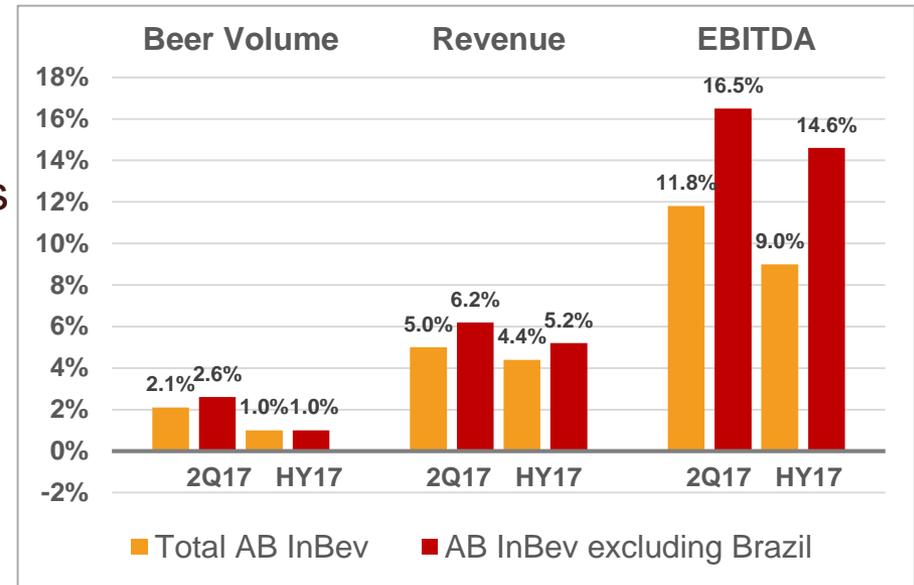
This document shall not constitute an offer to sell or the solicitation of an offer to buy any securities, nor shall there be any offer, solicitation or sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to the registration or qualification under the securities laws of such jurisdiction. By attending the meeting where this presentation is made, or by reading the presentation slides, you agree to be bound by the above limitations.

2Q17 Highlights

- Strong **regional performances**
 - Double-digit beer volume growth in **South Africa**
 - Premiumization in **Western Europe** driving further revenue growth
 - Strong top-line growth in **Mexico**, led by Victoria, and **China**, led by Budweiser
 - Commercial strategy in **Argentina** driving double-digit growth
- **Global brand** revenues continue to grow
- **Integration** of new zones fully underway, with 335 million USD in synergies captured in 2Q17 supporting **EBITDA margin expansion** in new markets

2Q17 Financial Summary

- **Total Revenue +5.0%**
 - Revenue per hl **+3.2%**, **+3.6%** on a constant geographic basis
 - Global Brands **+8.9%**
- **Total Volumes +1.0%**
 - Own beer **+2.1%**, non-beer **-5.7%**
- **EBITDA +11.8%**
 - EBITDA margin expanded by **238** bps to **37.7%** as a result of top line growth and enhanced by synergy capture
- **Normalized EPS** of **\$0.95** versus **\$1.06** in 2Q16 and of **\$1.69** in HY17 versus **\$1.57** in HY16



Global Brand Revenues +8.9% in 2Q17

Budweiser +5.7%

- Strong first half in APAC, driven by double-digit growth in both China and South Korea
- Continued high double-digit growth in both Brazil and the UK, driven by both volume and revenue management initiatives
- Global Tomorrowland campaign executed in 9 countries, driving international and premium perceptions around the world



Stella Artois +6.6%

- 2Q17 growth driven by Argentina, South Korea, Canada & Australia
- Launched “Hosting” campaign in North America, supported by experiential & trade platforms
- Strong trade activations driven by “Spiritual Homes” deployment and celebratory occasions

Corona +16.6%

- Revenue grew >26% excluding Mexico, driven by continued growth in China, Colombia & UK
- Launched Better World partnership with Parley to protect 100 islands from ocean plastic pollution by 2020
- Successfully kicked off the summer with Sunsets festival in Tulum as well as Casa Corona openings in Spain, France and Mexico



North America – 2Q17 Summary

- Revenue **flat**
 - Revenue per hl **+1.0%**
- Volumes **-1.0%**
- EBITDA **+3.2%** with **margin expansion** of **129 bps** to **41.6%**



US – 2Q17 Summary

Industry

- STRs **-0.7%** in 2Q17 and **-1.1%** in HY17

AB InBev

- STRs **-3.0%**
- Market share decline of approximately **105 bps** in 2Q17 and **85 bps** in HY17
- Revenue **-0.2%**
 - Revenue per hl **+0.9%**
- STWs **-1.1%**
- Gross margin expansion of **45 bps** to **62.2%**
- EBITDA **+3.9%** with margin expansion of **168 bps** to **42.2%**

Note: Share based on internal estimates



Continued growth in Above Premium segment, while Bud Light and Budweiser remain under pressure

Michelob Ultra

- **#1 share gainer** in the US for 9 straight quarters, with **highest quarterly share gain** in the past 5 years
- Continues to leverage **active lifestyle** positioning



Stella Artois

- **Share gains** driven by mid-single digit STR growth



Craft Portfolio

- Gaining share in a slowing segment, led by **local and regional craft portfolio**



Bud Light



- New “Friendship” creative content and **local programs** launching this summer and fall

Budweiser



- Brand health metrics **trending upwards** around the “American Summer” campaign and “America” 2.0 program

Latin America West – 2Q17 Summary

- Revenue **+8.5%**
 - Revenue per hl **+5.2%**, due to revenue management initiatives
- Volumes **+3.1%**
- EBITDA **+16.4%** with **margin expansion** of **319 bps** to **47.2%**



Brand-led activations in Mexico driving growth in our biggest brands



- **Accelerating growth**, with volumes up double-digits in 2Q17
- **Expansion** continuing outside of the North
- Successful sports and music activations **growing brand awareness**



- Continued growth fueled by increases in **brand health**
- Investing behind key occasions with plans to “own the summer”
- Leveraging **new consumption occasions**



- Rejuvenation of the brand’s relevance among LDAs driving **double-digit growth**
- Increased digital activity generating positive attention in an authentic way
- **Consistent messaging** of Mexican heritage



Premiumization and affordability strategies offer opportunities to grow the Colombian beer category

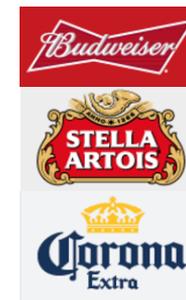
Per capita consumption remains *relatively low* in Colombia at 48 liters per capita

Affordability initiatives

Premiumization

- Returnable Glass Bottles (RGBs)
- Large format packaging
- Strategic promotions

- Global brand expansion
- High end distribution network
- Local Premium brand development



Latin America North – 2Q17 Summary

- Revenue **-1.8%**
 - Revenue per hl **+2.2%**, due to revenue management initiatives, partly offset by packaging mix
- Volumes **-3.8%**
- EBITDA **-9.5%** with **margin contraction** of **334 bps** to **39.3%**



Brazil – 2Q17 Summary

Industry

- Estimated beer industry decline of **-2.7%**

AB InBev

- Revenue **-3.8%**
- Volumes **-4.6%**
 - Beer volumes **-1.3%**,
non-beer volumes **-14.1%**
- EBITDA **-15.4%** with **margin contraction** of **535 bps** to **39.2%**



Continuing to focus on what we can impact and influence in Brazil

Accelerate Premium

- Global brand portfolio growing by **double-digits**:
 - **Budweiser** received the **Golden Lion in Cannes Festival**
 - **Stella Artois'** Buy A Lady A Drink campaign
 - **Corona's** partnership with the World Surf League



- New Visual Brand Identity for **Brahma**
- Millward Brown/BrandZ named:
 - **Skol** the **most valuable brand in Latin America**
 - **Brahma** (#3), **Antarctica** (#6) and **Bohemia** (#8) among **the top 10 most valuable brands in Brazil**

Elevate Core Lagers



Latin America South – 2Q17 Summary

- Revenue **+35.4%**
 - Revenue per hl **+20.7%**, due to pricing in line with inflation and premiumization
- Volumes **+12.2%**
- EBITDA **+30.5%** with **margin contraction** of 154 bps to 41.1%



Europe, Middle East & Africa – 2Q17 Summary

- Revenue **+10.0%**
 - Revenue per hl **+5.7%**, due to premiumization in Europe and revenue management initiatives
- Volumes **+4.1%**, with own beer **+6.0%**
- EBITDA **+17.1%** with margin expansion of **192 bps** to **29.4%**



Category expansion in South Africa through near beer development

Flying Fish



- Flavored, premium beer that has been successfully **recruiting women** into the beer category
- Volume growth of **>100%**, making it the highest growth brand in South Africa
- **Flying Fish Street Cruise** campaign meaningfully increased brand's Preference metrics

Brutal Fruit



- Premium flavored malt alcoholic beverage, with 80% of volume **sourced from women**
- Innovations focused on **sharing**, targeting consumption occasions outside of beer
- **Brutal Fruit Netball Premier League** generated over 28 million ZAR in PR coverage

Redd's



- Cider-like fruit ale
- **Impressive turnaround** beginning in 2014 after 7 years of double-digit declines, now **growing by >20%**
- Maintains **above average margins** despite its low price point, which is designed to compete directly against core ciders and challenge the norms of "value"

Asia Pacific – 2Q17 Summary

- Revenue **+5.9%**
 - Revenue per hl **+6.0%**, due primarily to brand mix
- Volumes **-0.1%**
- EBITDA **+22.1%** with **margin expansion of 501 bps to 36.9%**



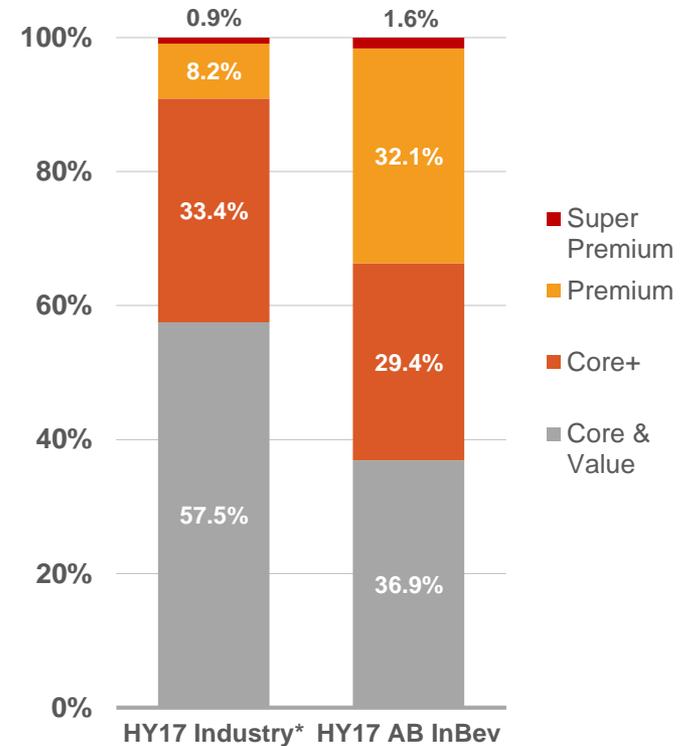
Top-line acceleration as a result of Premiumization in China

Budweiser

- Continues to lead the **Premium** segment, achieving all-time high scores in the “Top 1 Favorite” brand health metric
- Launched first of its kind **in-home party campaign**, with in-home consumption gaining importance
- Focused on boosting summer volume during **peak consumption season**

High End Portfolio

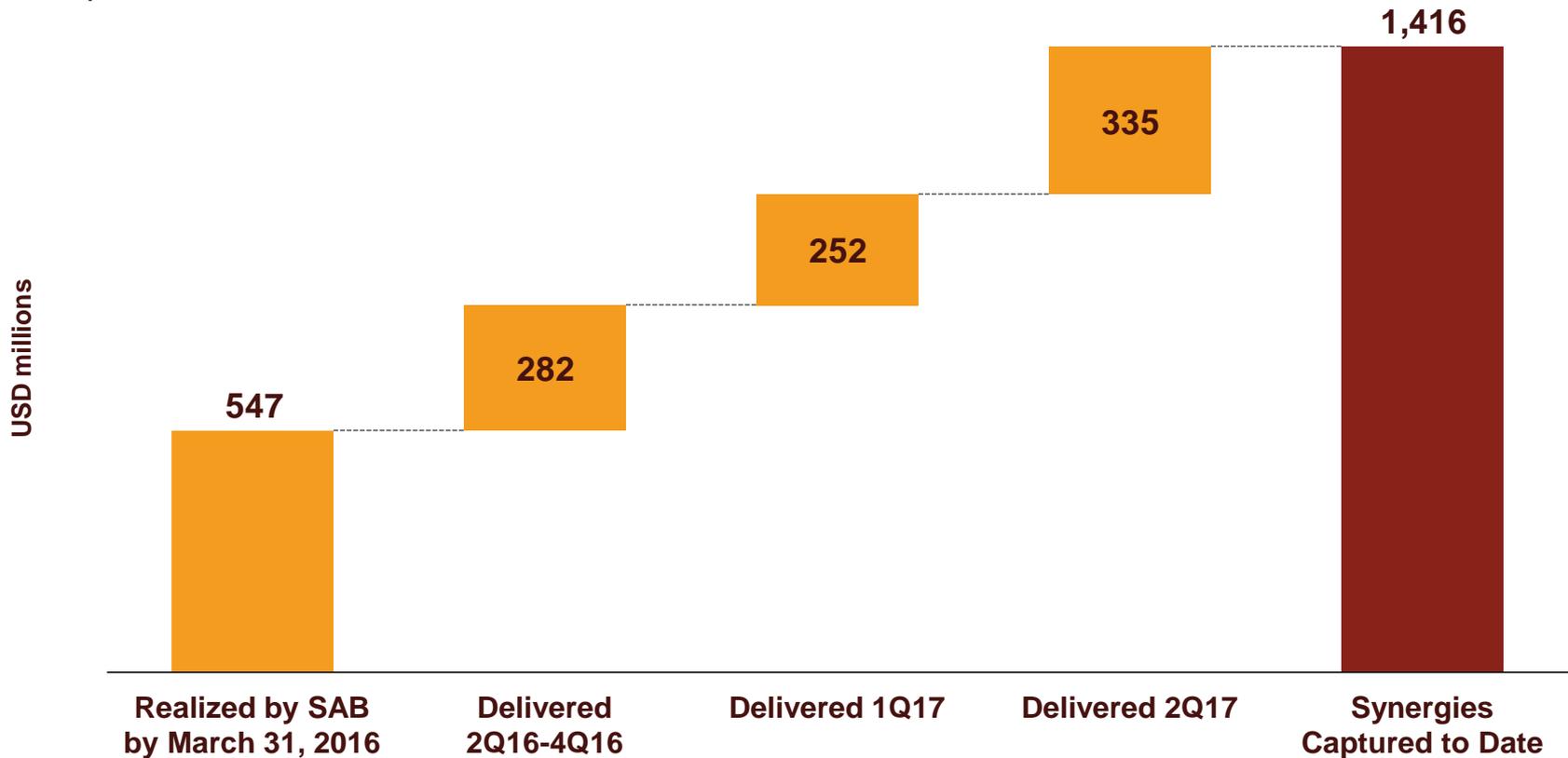
- High double-digit volume growth in our **Super Premium** portfolio
- Equity campaigns launched for **Corona** and **Hoegaarden**, driving increased **brand awareness** for both brands



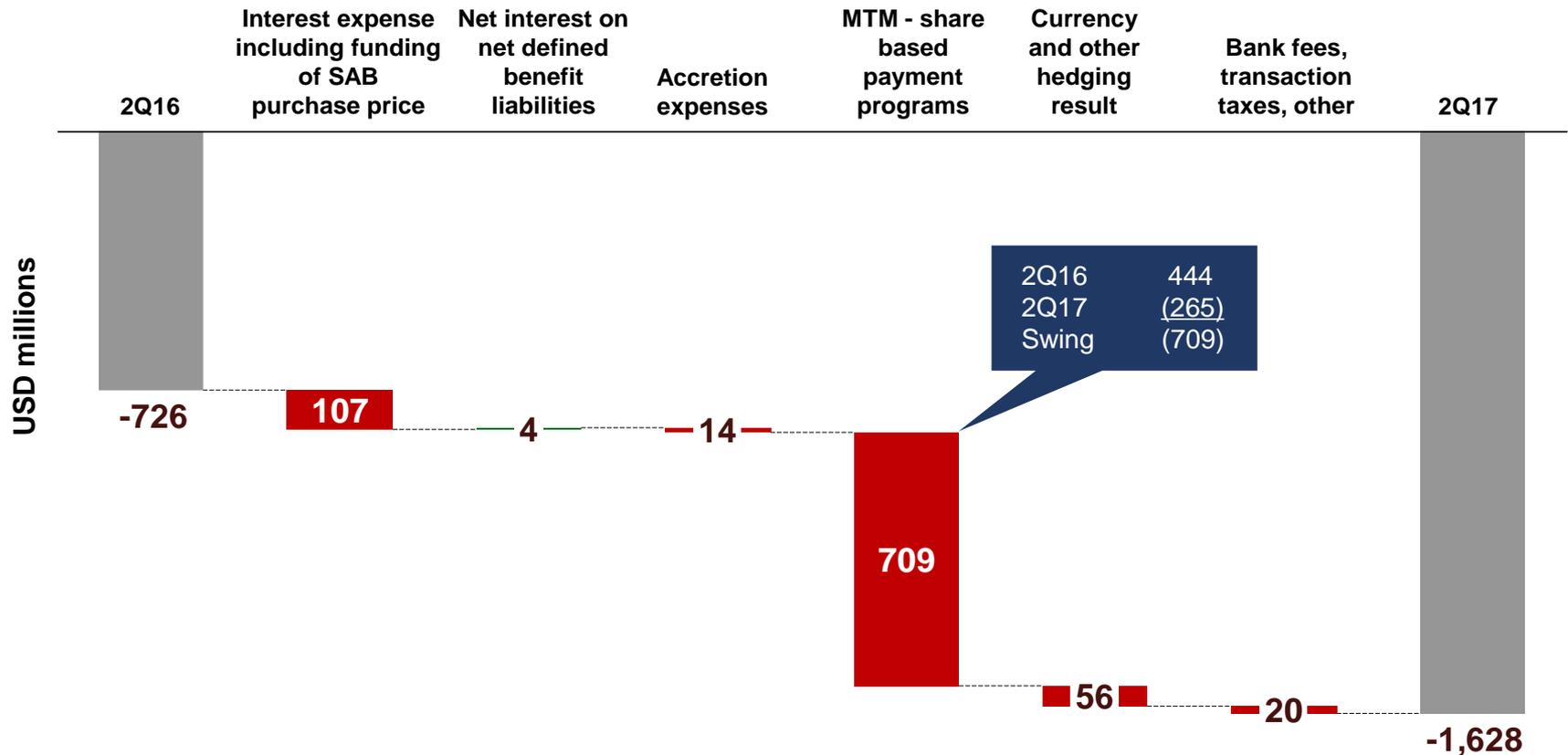
*Industry data based on internal estimates

Synergy capture continues

- Continue to estimate incremental pre-tax synergies of at least 1.75 billion USD per annum (on a constant currency basis as of August 2016), in addition to the 1.05 billion USD cost and efficiency savings identified by SAB, for a **total of 2.8 billion USD** over the next 3-4 years
- Estimated one-off cash costs of ~900 million USD over 3 years, of which 382 million USD has been spent to date



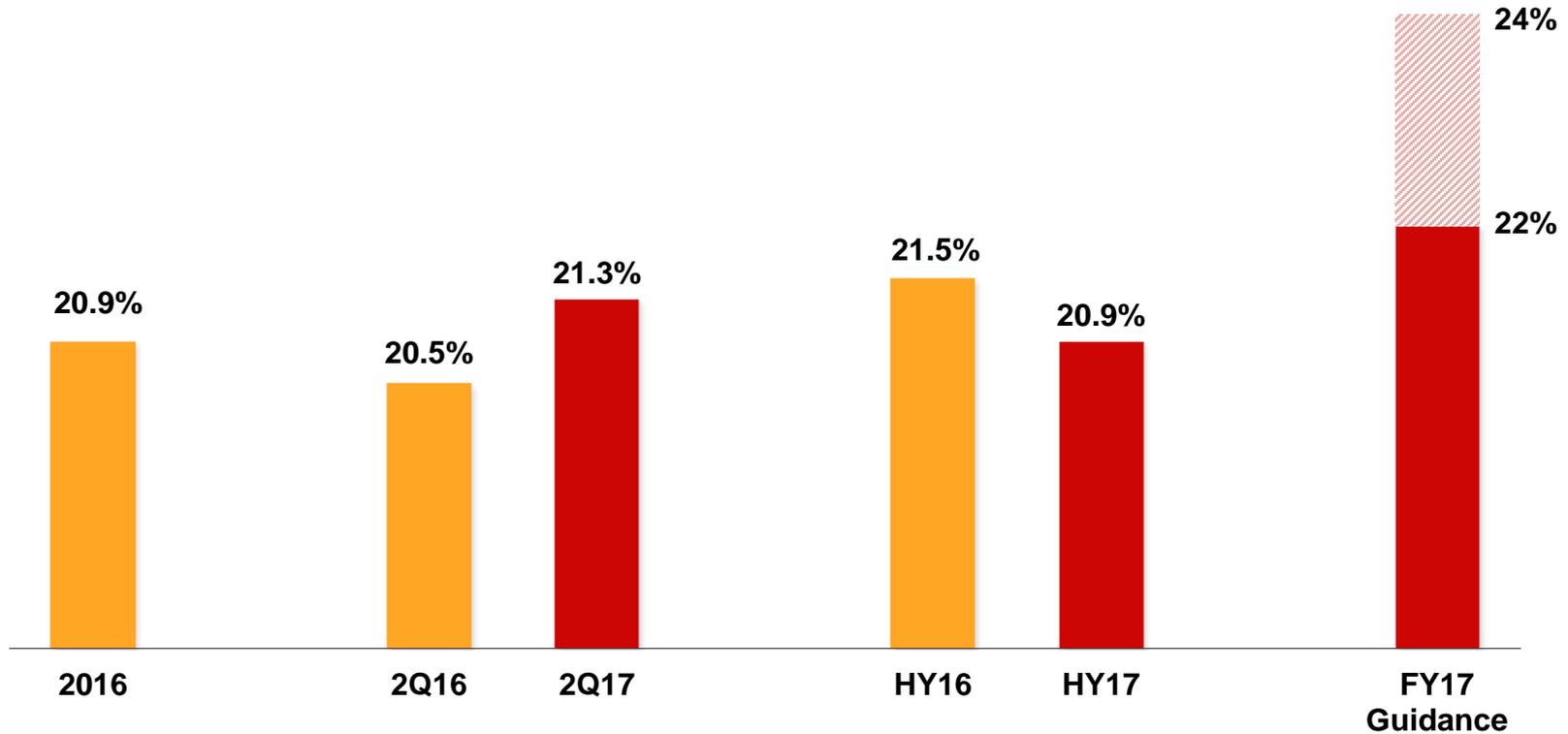
Increase in Net Finance Costs driven mainly by MTM of hedging of share-based payment programs



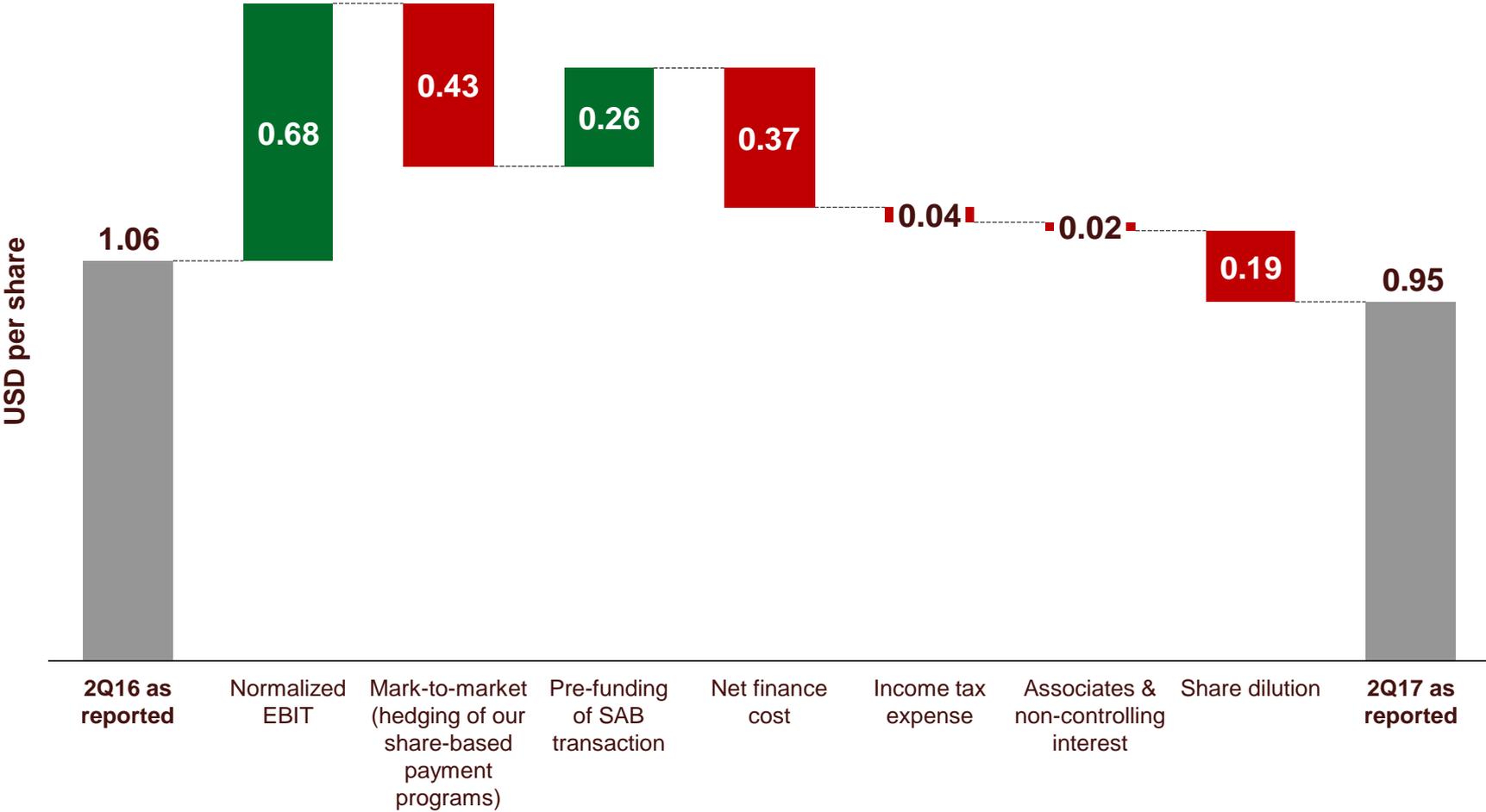
2Q17 Net Finance Result mainly driven by:

- Negative MTM adjustment of 265 million USD linked to the hedging of our share-based payment programs, compared to a gain of 444 million USD in 2Q16
- Interest expenses on the legacy SAB debt

Normalized Effective Tax Rate (ETR)



Normalized EPS of \$0.95, down from \$1.06 in 2Q16



Note: 2Q16 and 2Q17 before dilution calculated based upon weighted average number of shares per 2Q16 of 1 641 million shares. EPS after dilution based upon weighted average number of shares per 2Q17 of 1 970 million shares.

Capital Allocation objectives

Our **optimal capital structure** is a Net Debt/EBITDA ratio of approximately 2x.

The priorities for the use of cash are as follows:

1. **Organic growth:** Investing in the organic growth of our business
2. **Deleveraging:** Deleveraging to around the 2x level remains our commitment
3. **Selective M&A:** Non-organic, external growth is a core competency and we will continue to consider suitable opportunities when and if they arise, subject to our strict financial discipline and deleveraging commitment
4. **Return of cash to shareholders:** Our goal is for dividends to be a growing flow over time in line with the non-cyclical nature of our business. Given the importance of deleveraging, dividend growth is expected to be modest



Q & A